### ANNUAL FINANCIAL REPORT YEAR ENDED JUNE 30, 2006

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# Baird, Cotter and Bishop, P.C.

#### CERTIFIED PUBLIC ACCOUNTANTS

July 13, 2006

#### INDEPENDENT AUDITORS' REPORT

To the Board of Education Central Lake Public Schools Central Lake, Michigan

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of Central Lake Public Schools, Central Lake, Michigan, as of and for the year ended June 30, 2006, which collectively comprise the District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Central Lake Public Schools' management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Central Lake Public Schools, Central Lake, Michigan, as of June 30, 2006, and the respective changes in financial position thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated July 12, 2006, on our consideration of Central Lake Public Schools' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

The management's discussion and analysis and budgetary comparison information on pages iii through x and 24, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Central Lake Public Schools, Central Lake, Michigan basic financial statements. The combining and individual fund financial statements and other supplementary information are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual fund financial statements and supplementary information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

BAIRD, COTTER AND BISHOP, P.C.

Baird, Cotter & Bishop, P.C.

### MANAGEMENT'S DISCUSSION AND ANALYSIS

### FOR FISCAL YEAR ENDED JUNE 30, 2006

Central Lake Public Schools, a K-12 school district located in Antrim County, Michigan has implemented the provisions of Governmental Accounting Standards Board Statement 34 (GASB 34). The Management's Discussion and Analysis, a requirement of GASB 34, is intended to be the Central Lake Public Schools administration's discussion and analysis of the financial results for the fiscal year ended June 30, 2006.

Generally accepted accounting principles (GAAP), according to GASB 34, require the reporting of two types of financial statements: fund financial statements and government-wide financial statements.

#### A. Fund Financial Statements

The fund level statements are reported on a modified accrual basis in that only those assets that are "measurable" and "currently available" are reported. Liabilities are recognized to the extent they are normally expected to be paid with current financial resources.

The fund statements are formatted to comply with the legal requirements of the Michigan Department of Education's "Accounting Manual." In the State of Michigan, school districts' major instructional and instructional support activities are reported in the General Fund. Additional activities are reported in various other funds which include Special Revenue Funds, Debt Service Funds and Capital Projects Funds.

In the fund financial statements, capital assets purchased are reported as expenditures in the year of acquisition with no asset being reported. The issuance of debt is recorded as a financial resource. The current year's payments of principal and interest on long-term obligations are recorded as expenditures. The obligations for future years' debt service are not recorded in the fund financial statements.

#### **B.** Government-wide Financial Statements

This report includes government-wide statements as required by GASB Statement Number 34. These statements are calculated using full accrual accounting and more closely represent those presented by business and industry. The entire District's assets and liabilities, both short and long-term, are reported. As such, these statements include capital assets, net of related depreciation, as well as the bonded debt of the District.

### MANAGEMENT'S DISCUSSION AND ANALYSIS

### FOR FISCAL YEAR ENDED JUNE 30, 2006

### C. Summary of Net Assets

The following schedule summarizes the net assets at fiscal year ended June 30, 2005 and June 30, 2006:

		2006		2005
Assets	-		•	
Current Assets	\$	1,670,274	\$	2,042,633
Non Current Assets	-		•	
Capital Assets	\$	7,511,481	\$	7,442,421
Less Accumulated Depreciation	-	(2,798,726)		(2,593,736)
Total Non Current Assets	\$	4,712,755	\$	4,848,685
Total Assets	\$	6,383,029	\$	6,891,318
Liabilities				
Current Liabilities	\$	599,864	\$	678,757
Non Current Liabilities	, <u>-</u>	1,205,215		1,374,623
Total Liabilities	\$	1,805,079	\$	2,053,380
Net Assets				
Invested in Capital Assets Net of Related Debt	\$	3,392,755	\$	3,338,685
Restricted for Debt Service		175,183		111,692
Unrestricted	-	1,010,012		1,387,561
Total Net Assets	\$	4,577,950	\$	4,837,938
Total Liabilities and Net Assets	\$	6,383,029	\$	6,891,318

### D. Analysis of Financial Position

During the fiscal year ended June 30, 2006, the District's net assets decreased by \$259,988. A few of the more significant factors affecting net assets during the year are discussed below:

### MANAGEMENT'S DISCUSSION AND ANALYSIS

### FOR FISCAL YEAR ENDED JUNE 30, 2006

### 1. Depreciation Expense

GASB 34 requires school districts to maintain a record of annual depreciation expense and the accumulation of depreciation expense over time. The net increase in accumulated depreciation expense is a reduction in net assets.

Depreciation expense is recorded on a straight-line basis over the estimated useful lives of the assets. In accordance with GAAP, depreciation expense is calculated based on the original cost of the asset less an estimated salvage value, where applicable. For the fiscal year ended June 30, 2006, \$231,954 was recorded for depreciation expense.

### 2. Capital Outlay Acquisitions

For the fiscal year ended June 30, 2006, \$96,024 of expenditures were capitalized and recorded as assets of the District. These additions to the District's capital assets will be depreciated over time as explained above.

The net effect of the new capital assets and the current year's depreciation is a decrease to capital assets in the amount of \$135,930 for the fiscal year ended June 30, 2006.

### E. Results of Operations

For the fiscal year ended June 30, 2006 and 2005, the results of operations, on a District-wide basis, were:

		% of		
	2006	2006 Total 2005		
<b>General Revenues</b>				
Property Taxes	\$ 2,259,653	48.26 %	\$ 2,092,815	42.82 %
Investment Earnings	58,859	1.26 %	43,301	0.88 %
State Sources	1,348,965	28.81 %	1,698,288	34.75 %
Gain on Sale of Capital Assets	2,000	0.04 %	0	0 %
Other	39,471	0.84 %	216,675	4.43 %
Total General Revenues	\$ 3,708,948	79.21 %	4,051,079	82.88 %

### MANAGEMENT'S DISCUSSION AND ANALYSIS

### FOR FISCAL YEAR ENDED JUNE 30, 2006

			% of		% of
		2006	Total	2005	Total
<b>Program Revenues</b>	-				
Charges for Services	\$	165,604	3.54 %	120,445	2.47 %
Operating Grants		807,724	17.25 %	716,142	14.65 %
	_				_
<b>Total Program Revenues</b>	\$	973,328	20.79 %	836,587	17.12 %
	-				_
Total Revenues	\$	4,682,276	100.00 %	4,887,666	100.00 %
	_				_
Expenses					
Instruction	\$	2,617,761	52.97 %	\$ 2,585,575	54.51 %
Supporting Services		1,630,099	32.98 %	1,498,834	31.60 %
Community Activities		8,745	0.18 %	468	0.01 %
Food Service Activities		170,169	3.44 %	159,571	3.36 %
Athletic Activities		149,683	3.03 %	133,145	2.81 %
Interest on Long-Term Debt		48,461	0.98 %	52,177	1.10 %
Capital Outlay		5,986	0.12 %	4,085	0.09 %
Other Transactions		79,406	1.61 %	102,898	2.17 %
<b>Unallocated Depreciation</b>	<u>-</u>	231,954	4.69 %	206,378	4.35 %
Total Expenses	\$	4,942,264	100.00 %	\$ 4,743,131	100.00 %
~ · · · · ·	4	( <b>4. 7.</b> 0.000)		<b>.</b>	
Change in Net Assets	\$	(259,988)		\$ 144,535	

### F. Analysis of Significant Revenues and Expenses

Significant revenues and expenditures are discussed in the segments below:

### 1. Property Taxes

The District levies 18 mills of property taxes for operations on non-homestead properties, less the mandatory reductions required by the Headlee Amendment, Article IX, Section 31. According to Michigan law, the taxable levy is based on the taxable valuation of properties. The annual taxable valuation increases are capped at the rate of the prior year's Consumer's Price Index increase or 5%, whichever is less. At the time property is sold, its taxable valuation is readjusted to the State Equalized Value, which in theory is half of the property's market value.

### MANAGEMENT'S DISCUSSION AND ANALYSIS

### FOR FISCAL YEAR ENDED JUNE 30, 2006

For the 2005-2006 fiscal year, the District levied \$1,971,841 in non-homestead property taxes. This represented an increase of 9.23% from the prior year. The amount of unpaid property taxes at June 30, 2006, was \$7,513.

The following table summarizes the non-homestead property tax levies for operations for the past three years:

	Non-Homestead
Fiscal Year	Tax Levy
2005-2006	1,971,841
2004-2005	1,805,236
2003-2004	1,622,908

#### 2. State Sources

The majority of the state sources is comprised of the per student foundation allowance. The State of Michigan funds districts based on a blended student enrollment. The blended enrollment consists of 75% of the current year's fall count and 25% of the prior year's spring count. For the 2005-2006 fiscal year, the District received \$7,637 per student FTE.

#### 3. Student Enrollment

The following schedule summarizes the blended student enrollment for the past three fiscal years:

	Blended
Fiscal Year	Student FTE
2005-2006	444
2004-2005	480
2003-2004	475

### 4. Operating Grants

The District funds a significant portion of its operations with categorical sources. For the fiscal year ended June 30, 2006, federal, state, and other grants accounted for \$807,724.

### G. General Fund Budgetary Highlights

The Uniform Budget Act of the State of Michigan requires that the local Board of Education approve the original budget for the upcoming fiscal year prior to its starting on July 1. Any amendments

### MANAGEMENT'S DISCUSSION AND ANALYSIS

### FOR FISCAL YEAR ENDED JUNE 30, 2006

made to the operating budget must be approved by the Board prior to the close of the fiscal year on June 30.

For the 2005-2006 fiscal year, the District amended the general fund budget in June 2006. The following schedule shows a comparison of the original general fund budget, the final amended general fund budget and actual totals from operations:

III DI INGE

						,	VARIANCE
						V	VITH FINAL
							BUDGET
		ORIGINAL	FINAL				OVER
	_	BUDGET	BUDGET		ACTUAL		(UNDER)
Total Revenues	\$_	4,235,829	\$ 4,230,244	\$_	4,193,761	\$	(36,483)
<u>EXPENDITURES</u>							
Instruction	\$	2,716,988	\$ 2,661,574	\$	2,657,956	\$	(3,618)
Supporting Services		1,562,001	1,661,187		1,631,362		(29,825)
Transfers		178,014	168,656		165,968		(2,688)
Community Activities		814	8,745		8,745		0
Custody and Care of							
Children		250	0		0		0
Other	_	54,900	101,319	_	96,690		(4,629)
Total	\$_	4,512,967	\$ 4,601,481	\$_	4,560,721	\$	(40,760)

The total revenues variance of \$36,483 is 0.86% of total budgeted revenues and the total expenditures variance of \$40,760 is 0.89% of the total General Fund budget expenditures.

### H. Capital Asset and Debt Administration

### 1. Capital Assets

By the end of the 2005-2006 fiscal year, the District had invested over \$7.51 million in a broad range of capital assets, including school buildings and facilities, school buses and other vehicles, and various types of equipment. This represents a net increase of approximately \$69,060 from the prior fiscal year. Depreciation expense for the year amounted to \$231,954 bringing the accumulation to \$2.80 million as of June 30, 2006.

### MANAGEMENT'S DISCUSSION AND ANALYSIS

### FOR FISCAL YEAR ENDED JUNE 30, 2006

### 2. Long-Term Debt

At June 30, 2006, the District had \$1,320,000 in bonded debt outstanding. This represents a reduction of \$190,000 over the amount outstanding at the close of the prior fiscal year.

### I. Factors Impacting the District's Present and Future Financial Conditions

At the time that these financial statements were prepared and audited, the District was aware of the following factors that have had impact on finances and could have significant affect on the district's financial security in the future:

- The bleak economic picture in the state continues to have a depressing financial impact on Michigan Schools, including Central Lake Public Schools. The foundation allowance for schools had been flat for three years. In two of those three years the District has had to adjust budgets due to the promised foundation by the state having been reduced through proration announcements midyear. This past year a modest increase came no where near making up for increased costs and lost opportunities of the immediate previous years.
- This school district had a major decrease in student enrollment during the 2005-2006 school year that resulted in the District using more of the fund balance than expected during the year. The school continues to feel the impact of a student count that is below the average of the last 5 years. This decrease in student numbers is mainly due to population loss because of lower birth rates and less employment. Open enrollment between districts has an impact, but not as much as students leaving the area. Uncertainty in these trends from year to year does make it difficult to create a budget each year.
- Health care rate increases continue to pressure District resources. Changes in coverage assisted in minimally reducing increases for the 2004-2005 school year. Increases for the 2005-2006 school year were projected at over 16%. Increases in legislatively mandated retirement costs drastically increase the pressure on a budget already stressed due to declining enrollment an almost flat foundation, increased insurance costs, also put a strain on the budget.
- This audit does reflect district efforts to reduce costs through cuts in staff. The District did have staff take advantage of an Early Retirement Incentive plan that allowed for a reduction in number of staff. The District elected to leave vacant many vacancies when there were resignations in support staff during the year. Most notably, the district elected to reduce the number of administrators for the year, and presently have one principal, a superintendent, and a part-time lead teacher. The opening came about due to our elementary principal taking an Educator-on-Loan position with the state. As mentioned, the district elected to not fill this position.

### MANAGEMENT'S DISCUSSION AND ANALYSIS

### FOR FISCAL YEAR ENDED JUNE 30, 2006

- The Board of Education took steps as part of the 2005-2006 budget process to further reduce staff or hours in instruction, support, administration, athletics, clerical and bussing to ensure the financial health of the district. We did lay off one teacher assistant, and not fill a position when an assistant took a year leave-without-pay.
- The District has also expanded the partnerships with the Head Start and Char-EM ISD early childhood programs to support the building project and the operational aspects. The continuing partnership with the Cleo Purdy Endowment and the local Head Start will be part of a long-term payback to the Capital Projects Fund. This past year, Head Start managed what had been the "Central Lake" room in the center, and will expand its management over all three rooms for the 2006-2007 school year. This will save money and ensure a common program for all students in the Center. In addition, Head Start will sell the district two busses for \$1.00 each to help with transportation needs in the future.

As the District enters the 2006-2007 school year it is clear that the Board of Education has taken steps to try and ensure that services to community children are provided in an era where all costs are increasing at a higher rate than the State of Michigan is deciding to increase necessary revenue. The local taxpayers recently approved the renewal of our 18 mill Homestead Operating millage, a regional vocational education millage, and a .45 mill sinking fund to help with repairs across the district. While these are important and indicate the value our local citizens have for education it also is an indication that the State of Michigan is continuing to place the burden of paying for education across the state on strapped local communities. The bottom line for the Board of Education is that as a governing board it is hampered in that it has almost no power to impact the legislature when it comes to increasing revenue, or our progressively higher cost of doing business.

### J. Contacting the District's Financial Management

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report, or need additional financial information, please contact Central Lake Public Schools, 8190 W. State Street, P.O. Box 128, Central Lake, Michigan 49622.

### STATEMENT OF NET ASSETS

### JUNE 30, 2006

### **ASSETS**

CURRENT ASSETS	
Cash	\$ 12,501
Taxes Receivable	7,513
Accounts Receivable	11,648
Due from External Parties (Fiduciary Fund)	5,174
Due from Other Governments	267,582
Inventories	32,489
Investments	1,333,367
Total Current Assets	1,670,274
NON CURRENT ASSETS	
Capital Assets	7,511,481
Less Accumulated Depreciation	(2,798,726)
Total Non Current Assets	4,712,755
TOTAL ASSETS	\$ 6,383,029
LIABILITIES AND NET ASSETS	
<u>LIABILITIES</u>	
<u>CURRENT LIABILITIES</u>	
Accounts Payable	\$ 7,344
Accrued Expenses	111,674
Accrued Interest Payable	7,549
Salaries Payable Current Portion of Non Current Liabilities	278,297 195,000
Total Current Liabilities	599,864
NON CURRENT LIABILITIES	
Bonds Payable	1,320,000
Compensated Absences	80,215
Less Current Portion of Non Current Liabilities	(195,000)
Total Non Current Liabilities	1,205,215
Total Liabilities	1,805,079
NET ASSETS	
Invested in Capital Assets Net of Related Debt	3,392,755
Restricted for Debt Service	175,183
Unrestricted	1,010,012
Total Net Assets	4,577,950
TOTAL LIABILITIES AND NET ASSETS	\$ 6,383,029

### STATEMENT OF ACTIVITIES

Instruction	GOVERNMENTAL ACTIVITIES NET (EXPENSES) REVENUES AND CHANGE IN NET ASSETS		
	(1.005.05%)		
Basic Programs \$ 2,138,092 \$ 84,314 \$ 117,713 \$	(1,936,065)		
Added Needs 479,669 8,745 487,859	16,935		
Supporting Services	(0.4.20.6)		
Pupil 211,003 0 116,797	(94,206)		
Instructional Staff 209,395 0 3,760	(205,635)		
General Administration 155,364 0 0	(155,364)		
School Administration 217,748 0 0	(217,748)		
Business 146,383 0 0	(146,383)		
Operation and Maintenance of Plant 413,869 0 0	(413,869)		
Pupil Transportation Services 197,108 0 423	(196,685)		
Other Supporting Services 79,229 0 0	(79,229)		
Community Activities 8,745 0 0	(8,745)		
Food Service Activities 170,169 47,976 81,172	(41,021)		
Athletic Activities 149,683 24,569 0	(125,114)		
Interest on Long Term Debt 48,461 0 0	(48,461)		
Capital Outlay 5,986 0 0	(5,986)		
Other Transactions 79,406 0 0	(79,406)		
Unallocated Depreciation 231,954 0 0	(231,954)		
Total Governmental Activities \$ 4,942,264 \$ 165,604 \$ 807,724	(3,968,936)		
GENERAL REVENUES  Property Taxes -General Purposes  Property Taxes -Debt Service Interest Earnings State Sources Gain on Sale of Capital Assets Other  Total General Revenues  Change in Net Assets	1,971,869 287,784 58,859 1,348,965 2,000 39,471 3,708,948		
Change in Net Assets	(259,988)		
NET ASSETS - Beginning of Year	4,837,938		
NET ASSETS - End of Year \$	4,577,950		

# BALANCE SHEET GOVERNMENTAL FUNDS

### JUNE 30, 2006

				OTHER						
			(	CAPITAL	DEBT		NONMAJOR			TOTAL
	GENERAL		P	ROJECTS		SERVICE		GOVERNMENTAL		VERNMENTAL
		FUND		FUNDS	FUNDS		FUNDS			FUNDS
<u>ASSETS</u>										
Cash	\$	6,612	\$	0	\$	0	\$	5,889	\$	12,501
Taxes Receivable		6,627		0		886		0		7,513
Accounts Receivable		11,038		0		0		610		11,648
Due from Other Funds		7,112		9,035		39		0		16,186
Due from Other Governments		263,847		0		0		3,735		267,582
Inventories		19,757		0		0		12,732		32,489
Investments		468,031		691,078		174,258		0		1,333,367
TOTAL ASSETS	\$	783,024	\$	700,113	\$	175,183	\$	22,966	\$	1,681,286
LIABILITIES AND FUND BALANCES										
LIABILITIES										
Accounts Payable	\$	7,310	\$	0	\$	0	\$	34	\$	7,344
Salaries Payable	Ψ	278,169	Ψ	0	Ψ	0	Ψ	128	Ψ	278,297
Accrued Expenses		111,674		0		0		0		111,674
Due to Other Funds		9,074		0		0		1,938		11,012
Deferred Revenue		84,679		0		0		0		84,679
Total Liabilities	49	90,906.00		0		0		2,100.00		493,006.00
THE DAY ANGES										
FUND BALANCES		10.757		0		0		10.722		22 490
Reserved for Inventories		19,757		0		0		12,732		32,489
Reserved for Debt Service		0		0		175,183		0		175,183
Designated for Food Service		0		0		0		7,401		7,401
Designated for Athletic Activities		0		0		0		733		733
Unreserved, Undesignated		272,361		700,113		0		0		972,474
Total Fund Balances		292,118		700,113		175,183		20,866		1,188,280
TOTAL LIABILITIES										
AND FUND BALANCES	\$	783,024	\$	700,113	\$	175,183	\$	22,966	\$	1,681,286

### RECONCILIATION OF BALANCE SHEET OF GOVERNMENTAL FUNDS TO NET ASSETS

### JUNE 30, 2005

Total Governmental Fund Balances

\$ 1,188,280

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and are not reported in the funds

The cost of the capital assets is

7,511,481

Accumulated depreciation is

(2,798,726)

4,712,755

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.

Deferred Revenue - End of Year

84,679

Long term liabilities are not due and payable in the current period and are not reported in the funds

Bonds Payable

(1,320,000)

Compensated Absences

(80,215)

Accrued interest is not included as a liability in government funds, it is recorded when paid

(7,549)

NET ASSETS OF GOVERNMENTAL ACTIVITIES

\$ 4,577,950

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS

	LINC LINDLD 30.	112 30, 2000	-				
					OTHER		
	CELVED A	CAPITAL	DEBT		ONMAJOR	~~*	TOTAL
	GENERAL	PROJECTS	SERVICE	GOV		GO\	/ERNMENTAL
	FUND	FUNDS	FUNDS		FUNDS		FUNDS
REVENUES	Φ2.052.000	ф. <b>20.70</b> г	Φ <b>2</b> 02 <b>2</b> 00	Φ.	72.020	ф	2 450 004
Local Sources	\$2,052,980	\$ 39,785	\$293,299		72,930	\$	2,458,994
State Sources	1,528,287	0	1,329		12,754		1,542,370
Federal Sources	241,333	0	0		68,418		309,751
Other Transactions	371,161	0	0		0		371,161
Total Revenues	\$4,193,761	\$ 39,785	\$294,628	\$	154,102	\$	4,682,276
<u>EXPENDITURES</u>							
Instruction							
Basic Programs	\$2,157,894	\$ 0	\$ 0	\$	0	\$	2,157,894
Added Needs	500,062	0	0		0		500,062
Supporting Services							
Pupil	209,841	0	0		0		209,841
Instructional Staff	208,826	0	0		0		208,826
General Administration	155,364	0	0		0		155,364
School Administration	217,748	0	0		0		217,748
Business	149,383	0	0		0		149,383
Operation and Maintenance	413,869	0	0		0		413,869
Pupil Transportation Services	198,264	0	0		0		198,264
Other Support Services	78,067	0	0		0		78,067
Community Activities	8,745	0	0		0		8,745
Food Service Activities	0	0	0		170,169		170,169
Athletic Activities	0	0	0		149,683		149,683
Capital Outlay	0	79,960	0		0		79,960
Debt Service							
Principal	0	0	190,000		0		190,000
Interest	0	0	49,094		0		49,094
Other Transactions	96,690	3,604	225		0		100,519
Total Expenditures	\$4,394,753	\$ 83,564	\$239,319	\$	319,852	\$	5,037,488
Excess (Deficiency) of Revenues							
Over (Under) Expenditures	\$ (200,992)	\$ (43,779)	\$ 55,309	\$	(165,750)	\$	(355,212)

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS

		ENERAL FUND	PR	APITAL OJECTS FUNDS	DEBT SERVICE FUNDS	GO	OTHER NONMAJOR OVERNMENTAL FUNDS	GO	TOTAL OVERNMENTAL FUNDS
OTHER FINANCING SOURCES (USES)									
Transfers In	\$	0	\$	0	\$ 0	\$	165,968	\$	165,968
Transfers Out	(	(165,968)		0	0		0		(165,968)
Total Other Financing Sources (Uses)	\$ (	(165,968)	\$	0	\$ 0	\$	6 165,968	\$	0
Net Change in Fund Balances	\$ (	(366,960)	\$	(43,779)	\$ 55,309	\$	5 218	\$	(355,212)
FUND BALANCES - Beginning of Year		659,078	7	743,892	119,874		20,648		1,543,492
FUND BALANCES - End of Year	\$	292,118	\$7	700,113	\$ 175,183	\$	20,866	\$	1,188,280

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

Net change in Fund Balances Total Governmental Funds	\$ (355,212)
Amounts reported for governmental activities are different because:	
Governmental funds report capital outlays as expenditures in the statement of activities. These costs are allocated over their estimated useful lives as depreciation.	
Depreciation Expense Capital Outlay	(231,954) 96,024
Accrued interest on bonds is recorded in the statement of activities when incurred; it is not recorded in governmental funds until it is paid:	
Accrued Interest Payable - Beginning of Year Accrued Interest Payable - End of Year	8,182 (7,549)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.	
Deferred Revenue - Beginning of Year Deferred Revenue - End of Year	(63,566) 84,679
Repayments of principal on long-term debt is an expenditure in the governmental funds, but not in the statement of activities (where it is a reduction of liabilities)	190,000
Employees Early Retirement and Compensated Absences are reported on the accrual method in the statement of activities, and recorded as an expenditure when financial resources are used in the governmental funds:	
Early Retirement - Beginning of Year	45,000
Early Retirement - End of Year Compensated Absences - Beginning of Year	0 54,623
Compensated Absences - End of Year	(80,215)
CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES	\$ (259,988)

# FIDUCIARY FUNDS STATEMENT OF FIDUCIARY NET ASSETS

### JUNE 30, 2006

	PU T	RIVATE JRPOSE TRUST FUND	GENCY FUNDS
<u>ASSETS</u>			
Cash	\$	14,603	\$ 55,911
Due from Other Funds		0	1,938
TOTAL ASSETS	\$	14,603	\$ 57,849
<u>LIABILITIES AND NET ASSETS</u>			
LIABILITIES			
Due to Groups and Organizations	\$	0	\$ 50,737
Due to Other Funds		0	7,112
TOTAL LIABILITIES		0	57,849
NET ASSETS			
Reserved for Trust Activities		14,603	0
TOTAL LIABILITIES AND NET ASSETS	\$	14,603	\$ 57,849

# FIDUCIARY FUNDS STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS

### JUNE 30, 2006

	PRIVAT PURPOS TRUST FUND	E
ADDITIONS Earnings on Investments and Deposits	\$ 3	377
<u>DEDUCTIONS</u>		0
Change In Net Assets	\$ 3	377
NET ASSETS - Beginning of Year	 14,2	226
NET ASSETS - End of Year	\$ 14,6	503

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

### **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The basic financial statements of the Central Lake Public Schools have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the District's accounting policies are described below.

### A. Reporting Entity

Central Lake Public Schools (the "District") is located in Antrim County with its administrative offices located in Central Lake, Michigan. The District is governed by the Central Lake Public Schools Board of Education (the "Board"), which has responsibility and control over all activities related to public school education within the District. The District provides services to its 444 students in elementary, middle school, high school, special education instruction, guidance, health, transportation, food service and athletics. The District receives funding from local, state, and federal government sources and must comply with all of the requirements of these funding source entities. However, the District is not included in any other governmental reporting entity as defined by the generally accepted accounting principles. Board members are elected by the public and have decision-making authority, the power to designate management, the ability to significantly influence operations, and the primary accountability for fiscal matters. In addition, the District's reporting entity does not contain any component units as defined in Governmental Accounting Standards Board Statement No. 14.

### **B.** Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the non-fiduciary activities of the District. For the most part, the effect of interfund activity has been removed from these statements. The government-wide financial statements categorize primary activities as either governmental or business type. All of the District's activities are classified as governmental activities.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges paid by recipients who purchase, use or directly benefit from goods or services by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. State Foundation Aid, certain revenue from the intermediate school district and other unrestricted items are not included as program revenues but instead as *general revenues*.

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

In the government-wide statement of net assets, the governmental activities column (a) is presented on a consolidated basis, (b) and is reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The District's net assets are reported in three parts - invested in capital assets, net of related debt; restricted net assets; and unrestricted net assets.

The District first utilizes restricted resources to finance qualifying activities.

The government-wide statement of activities reports both the gross and net cost of each of the District's functions. The functions are also supported by general government revenues (property taxes, certain intergovernmental revenues and charges, etc.). The statement of activities reduces gross expenses by related program revenues and operating grants. Program revenues must be directly associated with the function. Operating grants include operating-specific and discretionary (either operating or capital) grants.

The net costs (by function) are normally covered by general revenue (property taxes, state sources, intermediate district sources, interest income and other revenues).

The District does not allocate indirect costs.

This government-wide focus is more on the sustainability of the District as an entity and the change in the District's net assets resulting from the current year's activities.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

**Governmental Funds** - Governmental funds are those funds through which most school district functions typically are financed. The acquisition, use and balances of the school district's expendable financial resources and the related current liabilities are accounted for through governmental funds.

The District reports the following <u>major</u> governmental funds:

The *General Fund* is the District's primary operating fund. It accounts for all financial resources of the District, except those required to be accounted for in another fund.

The *Debt Service Fund* accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

The Capital Projects Funds account for financial resources to be used for the acquisition or construction of major capital facilities.

# NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

### **Other Non-major Funds**

The *Special Refund Funds* account for revenue sources that are legally restricted to expenditures for specific purposes (not including expendable trusts or major capital projects). The District accounts for its food service and athletic activities in the special revenue funds.

**Fiduciary funds** account for assets held by the District in a trustee capacity or as an agent on behalf of others. Trust funds account for assets held by the District under the terms of a formal trust agreement. Fiduciary funds are not included in the government-wide statements.

The *Expendable Trust Funds* are accounted for in essentially the same manner as the governmental fund types, using the same measurement focus and basis of accounting. Expendable trust funds account for assets where both the principal and interest may be spent.

The *Agency Fund* is custodial in nature and does not present results of operations or have a measurement focus. Agency funds are accounted for using the accrual basis of accounting. This fund is used to account for assets that the District holds for others in an agency capacity (primarily student activities).

### C. Measurement Focus, Basis of Accounting and Basis of Presentation

### **Accrual Method**

The government-wide financial statements are reported using the *economic resources measurement* focus and the accrual basis of accounting, as are the fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

#### **Modified Accrual Method**

Governmental fund financial statements are reported using the *current financial resources* measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

Property taxes, state and federal aid and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the District.

#### **State Revenue**

The State of Michigan utilizes a foundation grant approach which provides for a specific annual amount of revenue per pupil based on a statewide formula. The Foundation is funded from state and local sources. Revenues from state sources are primarily governed by the School Aid Act and the School Code of Michigan. The Michigan Department of Education administers the allocation of state funds to school districts based on information supplied by the districts. For the year ended June 30, 2006, the foundation allowance was based on pupil membership counts taken in February and September of 2005. For fiscal year ended June 30, 2006, the per pupil foundation allowance was \$7,637 for Central Lake Public Schools.

The state portion of the foundation is provided primarily by a state education property tax millage of 6 mills and an allocated portion of state sales and other taxes. The local portion of the foundation is funded primarily by non-homestead property taxes which may be levied at a rate of up to 18 mills. The State revenue is recognized during the foundation period and is funded through payments from October 2005 to August 2006. Thus, the unpaid portion at June 30th is reported as due from other governments.

The District also receives revenue from the state to administer certain categorical education programs. State rules require that revenue earmarked for these programs be used for its specific purpose. Certain governmental funds require an accounting to the state of the expenditures incurred. For categorical funds meeting this requirement, funds received, which are not expended by the close of the fiscal year are recorded as deferred revenue. Other categorical funding is recognized when the appropriation is received.

### **D.** Other Accounting Policies

### 1. Cash and Investments

Cash includes amounts in demand deposits.

Investments are carried at market value which equals costs. The School District's investment policy states the superintendent is responsible for maximizing the interest earnings of the District. Authorized investments of the District are restricted to:

(a) Bonds, bills, or notes of the United States, or obligations, the principal and interest of which are fully guaranteed by the United States Government.

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

- (b) Certificates of deposit issued by any state or national bank organized and authorized to operate a bank in this state.
- (c) Commercial paper rated prime at the time of purchase and maturing not more than 270 days after the date of purchase.
- (d) Certificates of deposit or share certificates of state or federal credit unions organized and authorized to operate in this state.

The board also authorizes the superintendent to open passbook savings accounts for general fund monies to earn interest while not being used for operating purposes or invested otherwise. Such accounts shall be used when the cash flow pattern does not permit the purchases of longer term investments or when the rate of return is comparable or greater than is available from other investments.

School's deposits and investments are held separately by several of the School District's funds.

### 2. Short-Term Interfund Receivables/Payables

During the course of operations, numerous transactions occur between individual funds for goods provided or services rendered. These receivables and payables are classified as "due from other funds" or "due to other funds" on the balance sheet. Short-term interfund loans are classified as "interfund receivables/payables".

### 3. Property Taxes

Property taxes levied by the District are collected by various municipalities and periodically remitted to the District. Property taxes are assessed as of January 1 and are billed and due December 1. Unpaid taxes become delinquent as of February 14th and are subject to penalties and interest after that date. Uncollected taxes at year-end are not material.

For the year ended June 30, 2006, the District levied the following amounts per \$1,000 of taxable valuation:

Fund	Mills
General Fund - Non-homestead	18.0000
Debt Service Fund - Homestead and non-homestead	1.4000

Antrim County has a tax revolving fund which allows the county to pay off the various taxing units for their share of the current year real property taxes returned delinquent. In the current fiscal year, the School District received the total real property taxes returned delinquent for the

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

2005 tax roll. No liability for possible repayment of taxes and no allowance for uncollectible taxes has been recognized in the financial statements.

### 4. Inventories and Prepaid Expenditures

Inventories are valued at cost. Inventories in the special revenue funds consisting of expendable supplies held for consumption, are recorded as expenditures when consumed rather than when purchased. The General Fund Inventory consists of the costs incurred to date for the construction of a Building Trades home. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid expenditures.

### 5. Capital Assets

Capital assets purchased or acquired are capitalized at historical cost or estimated historical cost. Donated fixed assets are valued at their estimated fair market value on the date received.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related fixed assets.

Depreciation on all assets is provided on the straight-line basis over the estimated useful lives as follows:

Buildings and additions 25 - 50 years Furniture, Equipment and Textbooks 5-20 years Land Improvements 40 years

The District's capitalization policy is to capitalize individual amounts exceeding \$5,000.

### 6. Compensated Absences

It is the District's policy to permit employees to accumulate earned but unused sick pay. The amount allowable to be compensated for depends on the position and the longevity of the individual employee. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

### 7. Long-term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuance are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### 8. Deferred Revenue

The District reports deferred revenue on its individual fund balance sheets. Deferred revenues arise when a potential revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenues also arise when resources are received by the District before it has a legal claim to them, as when grant monies are received prior to the incurring of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the District has a legal claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

### 9. Fund Balance

In the fund financial statements, the unreserved fund balances for governmental funds represent the amount available for budgeting future operations. Reservations of fund balance are for amounts that are not available for appropriation or are legally restricted by outside parties for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

### 10. Use of Estimates

The process of preparing basic financial statements in conformity with accounting principles generally accepted in the United States of America requires the use of estimates and assumptions regarding certain types of assets, liabilities, revenues, and expenditures. Such estimates primarily relate to unsettled transactions and events as of the date of the financial statements. Accordingly, upon settlement, actual results may differ from estimated amounts.

### NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America. Annual appropriated budgets are adopted for the general, special revenue, debt, and capital projects funds. All annual appropriations lapse at fiscal year-end.

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

Encumbrance accounting is not employed in governmental funds. Encumbrances (e.g., purchase orders, contracts) lapse at year-end and do not constitute expenditures or liabilities because the commitments will generally be reappropriated honored during the subsequent year.

The District follows these procedures in establishing the budgetary data reflected in the financial statements:

- 1. In June, the Superintendent submits to the School Board a proposed operating budget for the fiscal year commencing on July 1.
- 2. A public hearing is conducted during June to obtain taxpayer comments.
- 3. Prior to June 30, the budgets are legally enacted through passage of a resolution.
- 4. The superintendent is charged with general supervision of the budgets and shall hold the department heads responsible for performance of their responsibilities.
- 5. During the year, the budgets are monitored and amendments to the budget resolution are made when it is deemed necessary.
- 6. Budgeted amounts are as originally adopted on June 28, 2005, or as amended by the School Board of Education from time to time throughout the year.

#### NOTE 3 - DETAILED NOTES ON ALL FUNDS

### A. Deposits

### <u>Deposits</u>

The District's deposits and investments are all on deposit with TBA Education Credit Union and Alden State Bank.

Custodial credit risk – deposits. This is the risk that in the event of a bank failure, the government's deposits may not be returned to it. As of June 30, 2006, \$1,067,758 of the government's bank balance of \$1,530,759 was exposed to custodial credit risk because it was uninsured and uncollateralized.

#### **B.** Receivables

Receivables as of year end for the government's individual major funds and nonmajor, and fiduciary funds in the aggregate; including the applicable allowances for uncollectible accounts, are as follows:

# NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

	Nonmajor and Other						
	General		Funds		Total		
Receivables							
Taxes	\$ 6,627	\$	886	\$	7,513		
Accounts	11,038		610		11,648		
Due from Other Governments	 263,847		3,735		267,582		
Total Receivables	\$ 281,512	\$	5,231	\$	286,743		

The allowance for doubtful accounts is not considered to be material for disclosure.

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

	Unava	Unavailable		
Grants Revenues Received, But Not Yet Utilized	\$	0	\$	73,641
Grants Revenues Not Received		11,038		0

### C. Capital Assets

A summary of changes in the District's capital assets follows:

		Balance July 1, 2005	Additions	Deletions	Balance June 30, 2006
Capital assets:	_	•			
Land and Improvements	\$	38,374	\$ 0 \$	0	\$ 38,374
Buildings and additions		5,742,036	19,393	0	5,761,429
Furniture, equipment, and textbooks		1,662,011	76,631	26,964	1,711,678
	_	,,-	,		, , , ,
Subtotal	\$	7,442,421	\$ 96,024 \$	26,964	\$ 7,511,481
Accumulated depreciation	_	(2,593,736)	231,954	26,964	(2,798,726)
Net Capital assets	\$_	4,848,685	\$ (135,930) \$	0	\$ 4,712,755

# NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

Depreciation for the fiscal year ended June 30, 2006 amounted to \$231,954. The District determined that it was impractical to allocate depreciation to the various governmental activities as the assets serve multiple functions.

### D. Long-Term Debt

The following is a summary of the general long-term debt transactions for the District for the year ended June 30, 2006:

		SERIAL		EARLY		
		BONDS	ACCRUED	RETIREMENT		
		PAYABLE	<b>EXPENSES</b>	<b>INCENTIVE</b>		TOTAL
Long-Term Debt at -						
Beginning of Year	\$	1,510,000 \$	54,623	\$ 45,000	\$	1,609,623
Increases in Debt		0	25,592	0		25,592
Decreases in Debt	_	(190,000)	0	(45,000)	_	(235,000)
Long-Term Debt at -						
End of Year	\$	1,320,000 \$	80,215	\$ 0	\$	1,400,215
Less Current Portion		(195,000)	0	0		(195,000)
Total Due After One Year	\$	1,125,000 \$	80,215	\$ 0	\$	1,205,215

At June 30, 2006, the School's Long-Term Debt consisted of the following:

### Serial Bonds Payable

Serial Dollds I ayable		
2003 School Refunding Bonds Due in Annual Installments of		
\$180,000 to \$195000 through May 1, 2013, Interest at 2.75% to 4.00%	\$	1,320,000
Accumulated Sick Pay	_	80,215
TOTAL LONG-TERM DEBT	\$	1,400,215

The annual requirements to amortize all debt outstanding as of June 30, 2006, including interest payments of \$190,234 are as follows:

YEAR ENDING	Serial l	Amounts			
JUNE 30,	Principal		Interest	Payable	
2007	\$ 195,000	\$	45,294	\$	240,294
2008	195,000		39,932		234,932

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

YEAR ENDING		Serial Bonds				Amounts
JUNE 30,		Principal		Interest		Payable
2009		195,000		34,082		229,082
2010		190,000		27,988		217,988
2011		185,000		21,338		206,338
2011-2013		360,000		21,600		381,600
	\$	1,320,000	\$	190,234	\$	1,500,234
Accumulated Sick Pay	_	80,215		0	_	80,215
	\$	1,400,215	\$	190,234	\$	1,590,449

The annual requirements to amortize the accumulated sick pay is uncertain because it is unknown when the payments will be made.

### E. Interfund Receivables, Payables, and Transfers

Interfund receivables and payables as shown in the individual fund financial statements at June 30, 2006, were:

INTERFUND		INTERFUND		
RECI	RECEIVABLES		<b>PAYABLES</b>	
\$	7,112	\$	9,074	
	0		1,142	
	0		796	
	9,035		0	
	39		0	
	1,938		7,112	
\$	18,124	\$	18,124	
	RECE \$	RECEIVABLES \$ 7,112 0 0 9,035 39 1,938	RECEIVABLES PA \$ 7,112 \$ 0 0 9,035 39 1,938	

All remaining balances generally resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made. All interfund balances outstanding at June 30, 2006 are expected to be repaid within one year.

Interfund transfers are as shown in the individual fund financial statements at June 30, 2006, were:

# NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

	TR	TRANSFERS IN		TRANSFERS OUT	
General Fund School Service Fund - Food Service School Service Fund - Athletic	\$	0 47,003 118,965	\$	165,968 0 0	
	\$ <u> </u>	165,968	\$	165,968	

Transfers are used to: (1) move revenues from the fund that is required to collect them to the fund that is required or allowed to expend them; (2) move receipts restricted to or allowed for debt service from the funds collecting the receipts to the debt service fund as debt service payments become due; and (3) use unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

Transfers are used to move unrestricted General Fund revenues to finance various programs that the District must account for in other funds in accordance with budgetary authorizations, including amounts provided as subsides. The General Fund transfers to the Food Service Fund and Athletic Fund were to subsidize operations.

### F. Interest Income and Expense

Interest income and expense for the year ended June 30, 2006 is as follows:

	INTEREST				
<u>FUND</u>	INCOME			EXPENSE	
General Fund	\$	32,748	\$	0	
School Special Funds	*	2_,,	т.	_	
Food Service Fund		197		0	
Athletic Activities Fund		188		0	
Debt Retirement Fund		4,838		49,094	
Capital Projects Funds					
1989 Capital Projects Fund		1,669		0	
1992 Capital Projects Fund		12,511		0	
1993 Capital Projects Fund		6,708		0	
Trust and Agency Funds					
Expendable Trust Fund		377		0	
	\$	59,236	\$	49,094	

# NOTES TO FINANCIAL STATEMENTS <u>JUNE 30, 2006</u>

### **NOTE 4 - OTHER INFORMATION**

### A. Employee Retirement System

Central Lake Public Schools contributes to the Michigan Public School Employees Retirement System (MPSERS), a cost-sharing multiple-employer defined benefit pension plan administered by the Michigan Department of Management and Budget, Office of Retirement Systems. General oversight of the retirement system resides with the MPSERS' board. MPSERS provides retirement and disability and survivor benefits with annual 3% increases in pensions of members who are in the Member Investment Plan. With certain exceptions, pension recipients are also eligible for Master Health Plan coverage and 90% paid Dental Plan, Vision Plan and Hearing Plan coverage. Benefits are established by state statute, which may be amended. Public Act 300 of 1980, as amended, establishes eligibility and benefit provisions for the defined benefit pension plan. The MPSERS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to Office of Retirement Systems, Michigan Public School Employees Retirement System, 7150 Harris Drive, P.O. Box 30171, Lansing, Michigan 48909-7671 or by calling 1-517-322-5103.

Employees first hired before January 1, 1990, could make a one-time irrevocable election to contribute to the Member Retirement Plan (MIP). Employees first hired on or after January 1, 1990, are automatically included in MIP. Employees in the MIP who were hired before January 1, 1990, contribute 3.9% of their salaries to the plan. Employees hired on or after that date contribute 3% of the first \$5,000; 3.6% of \$5,001 through \$15,000; and 4.3% of all wages over \$15,000. Central Lake Public Schools is required to contribute at an actuarially determined rate. During the year ended June 30, 2006, the District was required to contribute 14.87% of covered compensation for the first quarter and 16.34% of covered compensation for the last three quarters. The contribution requirements of plan members and Central Lake Public Schools are established and may be amended by the MPSERS board. The District's contributions to the MPSERS for the years ended June 30, 2006, 2005 and 2004 were \$363,403, \$342,613 and \$316,919 respectively, and were equal to the required contributions for each year.

### B. Risk Management

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees' and natural disasters. The District participates in two distinct pools of educational institutions within the State of Michigan for self-insuring property and casualty and workers' disability compensation. The pools are considered public entity risk pools. The District pays annual premiums under retrospectively rated policy to the pools for the respective insurance coverage. In the event a pool's total claims and expenses for a policy year exceed the total normal annual premiums for said years, all members of the specific pool's policy year may be subject to special assessment to make up the deficiency. The workers'

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2006

compensation pool and the property casualty pool maintain reinsurance for claims generally in excess of \$500,000 for each occurrence with the overall maximum coverage varying depending on the specific type coverage of reinsurance.

The District continues to carry commercial insurance for other risks of loss, including employee health and accident insurance. No settlements have occurred in excess of coverage for June 30, 2006 or any of the prior three years.

#### C. Single Audit Report

Federal rules were changed so that entities with federal expenditures less than \$500,000 are not required to have a single audit of federally funded programs. At June 30, 2006, the School District's expenditures from federally funded programs were less than \$500,000.

#### **D.** Community Foundation

On March 9, 1999, the Board of Education passed a resolution to participate in the Grand Traverse Regional Community Foundation and a Central Lake School District Fund was established. Contributions to the fund become the property of the foundation, held in its corporate capacity. Income earned by the fund is to be used, not to replace public financing, but to provide flexible funds to support, non-operational educational opportunities for the Central Lake School District. Net earnings of the fund shall be paid not more than twice a year or at a different schedule agreed upon by the fund's advisory committee and the foundation.

# REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE GENERAL FUND

	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL AMOUNTS
REVENUES	BODGET	BUDGET	AMOUNTS
Local Sources	\$ 2,122,355	\$ 2,087,008	\$ 2,052,980
State Sources	1,594,377	1,530,043	1,528,287
Federal Sources	251,010	241,333	241,333
Other Transactions	268,087	371,860	371,161
Total Revenues	4,235,829	4,230,244	4,193,761
EXPENDITURES			
Instruction			
Basic Programs	2,202,023	2,160,340	2,157,894
Added Needs	514,965	501,234	500,062
Supporting Services			
Pupil	211,627	212,363	209,841
Instructional Staff	206,776	208,891	208,826
General Administration	163,435	163,571	155,364
School Administration	190,691	219,420	217,748
Business	138,917	148,318	149,383
Operation and Maintenance	371,661	426,607	413,869
Pupil Transportation Services	202,316	203,345	198,264
Other Support Services	76,578	78,672	78,067
Community Activities	814	8,745	8,745
Custody and Care of Children	250	0	0
Other Transactions	54,900	101,319	96,690
Total Expenditures	4,334,953	4,432,825	4,394,753
Excess (Deficiency) of Revenues			
Over (Under) Expenditures	(99,124)	(202,581)	(200,992)
OTHER FINANCING SOURCES (USES)			
Transfers Out	(178,014)	(168,656)	(165,968)
Net Change in Fund Balance	(277,138)	(371,237)	(366,960)
FUND BALANCE - Beginning of Year	659,078	659,078	659,078
FUND BALANCE - End of Year	\$ 381,940	\$ 287,841	\$ 292,118

# BALANCE SHEET NONMAJOR GOVERNMENTAL FUND TYPES

#### JUNE 30, 2006

	SPECIAL REVENUE FUNDS	
<u>ASSETS</u>		
Cash Accounts Receivable Due from Other Governments Inventory	\$	5,889 610 3,735 12,732
TOTAL ASSETS	\$	22,966
LIABILITIES AND FUND BALANCES		
LIABILITIES Accounts Payable Salaries Payable Due to Other Funds	\$	34 128 1,938
Total Liabilities	\$	2,100
FUND BALANCES Reserved for Inventory Unreserved	\$	12,732
Designated for: Food Service Athletic Activities		7,401 733
Total Fund Balances	\$	20,866
TOTAL LIABILITIES AND FUND BALANCES	\$	22,966

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUND TYPES

	SPECIAL REVENUE FUNDS
REVENUES	
Local Sources	\$ 72,930
State Sources	12,754
Federal Sources	68,418
Total Revenues	\$ 154,102
EXPENDITURES	
Food Service Activities	\$ 170,169
Athletic Activities	149,683
Total Expenditures	\$ 319,852
Excess (Deficiency) of Revenues	
Over (Under) Expenditures	\$ (165,750)
OTHER FINANCING SOURCES	
Operating Transfers In	\$ 165,968
Net Change in Fund Balances	\$ 218
FUND BALANCES - Beginning of Year	20,648
FUND BALANCES - End of Year	\$ 20,866

#### **GENERAL FUND**

# COMPARATIVE BALANCE SHEET JUNE 30,

		2006		2005
<u>ASSETS</u>				
Cash	\$	6,612	\$	5,196
Taxes Receivable		6,627		7,685
Accounts Receivable		11,038		895
Due from Other Funds		7,112		0
Due from Other Governments		263,847		327,732
Inventory		19,757		21,567
Investments		468,031		777,253
Prepaid Expenses		0		300
TOTAL ASSETS	\$	783,024	\$ 1	1,140,628
LIABILITIES AND FUND BALANCE				
LIABILITIES LIABILITIES				
Accounts Payable	\$	7,310	\$	4,476
Accrued Expenses	Ψ	111,674	Ψ	116,512
Salaries Payable		278,169		296,996
Due to Other Funds		9,074		0
Deferred Revenue		84,679		63,566
Deferred Revenue		04,077		03,300
Total Liabilities	\$	490,906	\$	481,550
FUND BALANCE				
Reserved for				
Inventory	\$	19,757	\$	21,567
Prepaid Expenses	Ψ	0	Ψ	300
Unreserved		Ü		200
Undesignated		272,361		637,211
Total Fund Balance	\$	292,118	\$	659,078
TOTAL LIABILITIES AND FUND BALANCE	\$	783,024	\$ 1	1,140,628

#### <u>GENERAL FUND</u> <u>SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE</u> <u>BUDGET AND ACTUAL</u>

	20	2005	
	BUDGET	ACTUAL	ACTUAL
REVENUES		_	
Local Sources	\$ 2,087,008	\$ 2,052,980	\$ 1,915,290
State Sources	1,530,043	1,528,287	1,877,476
Federal Sources	241,333	241,333	155,896
<b>Incoming Transfers and Other Transactions</b>	371,860	371,161	313,848
Total Revenues	\$ 4,230,244	\$ 4,193,761	\$ 4,262,510
<u>EXPENDITURES</u>			
Instruction			
Basic Programs			
Elementary	\$ 936,833	\$ 934,328	\$ 847,981
Secondary	1,144,100	1,144,490	1,185,536
Pre-School	79,348	79,053	117,113
Driver Education	59	23	5,355
Added Needs			
Special Education	325,372	324,101	308,728
Compensatory Education	0	0	6,118
Career Education	175,862	175,961	177,528
School Age Child Care	0	0	13,343
Supporting Services			
Pupil			
Guidance Services	180,682	180,806	174,214
Health Services	777	777	468
Other Pupil Services	30,904	28,258	36,404
Instructional Staff			
Curriculum	117,175	117,175	1,478
Educational Media Services	91,716	91,651	95,231
General Administration			
Board of Education	38,094	30,547	33,295
Executive Administration	125,477	124,817	118,113

#### <u>GENERAL FUND</u> <u>SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE</u> <u>BUDGET AND ACTUAL</u>

	20	2005	
	BUDGET	ACTUAL	ACTUAL
School Administration			
Office of the Principal	219,420	217,748	300,660
Business			
Fiscal Services	100,096	99,116	90,054
Other Business Services	48,222	50,267	38,547
Operation and Maintenance	426,607	413,869	361,982
Pupil Transportation Services	203,345	198,264	179,407
Other Support Services			
Support Services	78,672	78,067	69,988
Community Activities	8,745	8,745	468
Other Transactions	101,319	96,690	58,247
Total Expenditures	\$ 4,432,825	\$ 4,394,753	\$ 4,220,258
Excess (Deficiency) of Revenues Over Expenditures	\$ (202,581)	\$ (200,992)	\$ 42,252
OTHER FINANCING SOURCES (USES)			
Transfers Out	(168,656)	(165,968)	(117,583)
Net Change in Fund Balance	\$ (371,237)	\$ (366,960)	\$ (75,331)
FUND BALANCE - Beginning of Year	659,078	659,078	734,409
FUND BALANCE - End of Year	\$ 287,841	\$ 292,118	\$ 659,078

# GENERAL FUND ANALYSIS OF REVENUES - BUDGET AND ACTUAL

	 BUDGET	ACTUAL	
LOCAL SOURCES			_
Property Tax Levy	\$ 2,008,319	\$	1,971,869
Earnings on Investments and Deposits	30,600		32,748
Community Service Activities	11,000		8,745
Miscellaneous			
Rent	16,320		16,320
Private Sources - NMHSA	10,269		10,269
Other Miscellaneous	 10,500		13,029
Total Local Sources	\$ 2,087,008	\$	2,052,980
STATE SOURCES			
Grants-In-Aid Unrestricted			
Foundation Allowance	\$ 1,350,721	\$	1,348,965
Grants-In-Aid Restricted			
State School Aid			
Special Education	107,019		107,019
At Risk	 72,303		72,303
Total State Sources	\$ 1,530,043	\$	1,528,287
FEDERAL SOURCES			
Grant-In-Aid Restricted			
Title I	\$ 62,554	\$	62,554
Title II, part A	26,802		26,802
Title II, part D	1,373		1,373
Title V, part A	401		401
REAP-Rural Education	26,909		26,909
RLTC Educator on Loan	116,797		116,797
Self-Review Focus Monitoring	3,760		3,760
Drug Free Schools	75		75
Homeland Security Grant	2,662		2,662
Total Federal Sources	\$ 241,333	\$	241,333

# GENERAL FUND ANALYSIS OF REVENUES - BUDGET AND ACTUAL

	BUDGET		ACTUAL	
INCOMING TRANSFERS AND OTHER TRANSACTIONS				
Transfers from Other School Districts				
Intermediate School District				
Medicaid Reimbursement	\$	538	\$	538
Substitute Reimbursement		1,678		1,678
Vocational Education		188,103		188,103
Vocational Education Added Costs		16,262		16,262
Salary Reimbursements		120		120
Special Education Reimbursements		103,771		103,771
Transition Grant		1,000		1,000
Transportation		423		423
Other Local Districts				
Salary Reimbursements		53,448		54,389
Refunds and Reimbursements		3,166		1,526
Sale of School Property		3,351		3,351
<b>Total Incoming Transfers and Other Transactions</b>	\$	371,860	\$	371,161
	·			
TOTAL REVENUES	\$	4,230,244	\$	4,193,761

## GENERAL FUND ANALYSIS OF EXPENDITURES - BUDGET AND ACTUAL

	В	BUDGET		ACTUAL	
INSTRUCTION					
Basic Programs					
Elementary					
Salaries					
Teachers	\$	471,223	\$	472,083	
Teachers - At Risk		10,207		10,207	
Teachers - Title I		27,503		27,503	
Teachers - Title II		13,878		13,878	
Teachers - REAP		16,503		16,503	
Professional Development		2,300		2,201	
Substitutes		500		462	
Aides - At Risk		8,829		8,829	
Aides - Title I		12,111		12,111	
Sick Leave Payoff		1,000		750	
Employee Benefits					
Health and Life Insurance		166,741		164,288	
Prescription Reimbursement		600		566	
Deductible Reimbursement		800		800	
Early Retirement Incentive		15,000		15,000	
Tuition		10,100		10,024	
Retirement		91,276		91,417	
Annuity in Lieu of Health		11,329		11,329	
Social Security		43,746		43,793	
Worker's Compensation		139		139	
Unemployment Compensation		4,888		4,888	
Purchased Service					
Travel and Expense		100		32	
Workshops and Conferences		100		50	
Repairs		6,255		6,209	
Pupil Instructional Services		8,077		8,077	
Supplies and Materials					
Teaching Supplies		7,700		7,661	
Textbooks		3,550		3,506	
Office Supplies		2,200		1,874	
Other Supplies and Materials		128		128	

## GENERAL FUND ANALYSIS OF EXPENDITURES - BUDGET AND ACTUAL

	B	BUDGET		CTUAL
Other Expense				
Miscellaneous		50		20
Total Elementary	\$	936,833	\$	934,328
Secondary				
Salaries				
Teachers	\$	680,984	\$	680,984
Professional Development		2,850		2,833
Substitutes		2,773		2,773
Sick Leave Payoff		1,000		1,000
Employee Benefits				
Health and Life Insurance		150,516		150,184
Prescription Reimbursement		1,600		1,565
Deductible Reimbursement		1,769		1,705
Early Retirement Incentive		30,000		30,000
Tuition		1,737		2,537
Retirement		97,293		97,293
Social Security		53,761		53,702
Annuity in Lieu of Health		70,234		70,234
Worker's Compensation		195		195
Unemployment Compensation		0		325
Purchased Services				
Instructional Services		6,979		6,979
Travel and Expense		550		583
Workshops and Conferences		2,100		2,035
Repairs		4,900		4,824
Supplies and Materials				
Postage		50		27
Teaching Supplies		26,372		26,234
Textbooks		1,980		1,971
Office Supplies		1,800		1,864
Other Supplies and Materials		4,501		4,487
Other Expense				
Dues and Fees		66		66
Miscellaneous		90		90
Total Secondary	\$	1,144,100	\$	1,144,490

# GENERAL FUND ANALYSIS OF EXPENDITURES - BUDGET AND ACTUAL

	В	UDGET	A	CTUAL
Pre-School				
Salaries				
Aides	\$	9,349	\$	9,349
Employee Benefits				
Health and Life Insurance		6,288		6,288
Reimbursement for Employee Physicals		273		273
Retirement		1,513		1,513
Social Security		604		604
Worker's Compensation		10		10
Other Benefits		85		85
Purchased Services				
Instructional Services		54,959		54,741
Travel		800		779
Supplies and Materials				
Postage		98		98
Teaching Supplies		3,301		3,245
Capital Outlay				
Equipment		2,018		2,018
Other Expense				
Dues and Fees		50		50
Total Pre-School	\$	79,348	\$	79,053
Driver Education				
Supplies and Materials				
Gas, Oil and Grease	_\$	59	\$	23
Added Needs				
Special Education				
Salaries				
Teachers	\$	165,925	\$	165,925
Aides		25,660		25,660
Substitutes		1,572		1,572
Employee Benefits				
Health and Life Insurance		71,803		70,532
Medical Reimbursement		399		399
Retirement		30,555		30,555
Tuition		2,011		2,011

## GENERAL FUND ANALYSIS OF EXPENDITURES - BUDGET AND ACTUAL

	BUDGET	ACTUAL		
Social Security	14,821		14,821	
Annuity in Lieu of Health	6,484		6,484	
Worker's Compensation	44		44	
Unemployment Compensation	639		639	
Purchased Services				
Instructional Services	3,990		3,990	
Supplies and Materials				
Teaching Supplies	1,469		1,469	
Total Special Education	\$ 325,372	\$	324,101	
Career Education				
Salaries				
Teacher - CAD	\$ 38,416	\$	38,416	
Teacher - Business	38,965		38,965	
Teacher - Support Services	11,000		11,000	
Aides	382		382	
Substitutes	120		120	
Employee Benefits				
Health and Life Insurance	23,485		23,408	
Prescription Reimbursement	67		67	
Deductible Reimbursement	200		400	
Retirement	12,587		12,587	
Social Security	6,772		6,772	
Tuition	239		239	
Worker's Compensation	21		21	
Annuity in Lieu of Health	12,005		12,005	
Purchased Services				
Instructional Services	1,310		1,310	
Travel Expense	500		466	
Workshops and Conferences	459		459	
Repairs	429		429	
Supplies and Materials				
Supplies	4,343		4,353	
Textbooks	906		906	
Capital Outlay				
Equipment	23,606		23,606	

# GENERAL FUND ANALYSIS OF EXPENDITURES - BUDGET AND ACTUAL

				ACTUAL		
Other Expense						
Dues and Fees		50		50		
Total Career Education	\$	175,862	\$	175,961		
SUPPORTING SERVICES						
<u>Pupil</u>						
Guidance Services						
Salaries						
Counseling	\$	61,507	\$	61,507		
Secretary		21,393		22,265		
Substitutes		522		522		
School to Work		18,146		18,146		
Overtime Wages		239		239		
Employee Benefits						
Health and Life Insurance		19,775		19,519		
Prescription Reimbursement		55		84		
Retirement		16,048		16,190		
Social Security		7,788		7,855		
Worker's Compensation		27		27		
Purchased Services						
Travel and Expense		169		169		
Workshops and Conferences		371		371		
Repairs		350		350		
Other Professional Services		29,419		29,419		
Substitutes		190		190		
Supplies and Materials						
Postage		885		1,431		
Counselor Supplies		600		525		
Office Supplies		800		741		
Capital Outlay						
Equipment		2,283		1,141		
Other Expenses						
Due and Fees		115		115		
Total Guidance Services	\$	180,682	\$	180,806		
	·					

# GENERAL FUND ANALYSIS OF EXPENDITURES - BUDGET AND ACTUAL

Substance Abuse Evaluations Supplies and Materials	300 \$ 75 402 777 \$	300 75 402 777
Workshops and Conferences  Substance Abuse Evaluations  Supplies and Materials  Total Health Services  \$ \$ \$	75 402	75 402
Substance Abuse Evaluations Supplies and Materials Total Health Services  \$	75 402	75 402
Supplies and Materials  Total Health Services  \$	402	402
Total Health Services \$		
	777 \$	777
Other Pupil Services		
Salaries		
Class and Organization Advisors \$ 22,	,262 \$	20,706
Employee Benefits		
Retirement 3,	,638	2,675
Social Security 1,	,703	1,576
Worker's Compensation	6	6
Other Expense 3,	,295	3,295
Total Other Pupil Services \$ 30,	,904 \$	28,258
Instructional Staff		
<u>Curriculum</u>		
Salaries		
Reading First Consultant \$ 75,	,965 \$	75,965
Employee Benefits		
Health Insurance 19,	,153	19,153
Prescription Reimbursement	237	237
Tuition 3,	,850	3,850
Retirement 12,	,180	12,180
Social Security 5,	,773	5,773
Worker's Compensation	17	17
Total Curriculum \$ 117,	,175 \$	117,175
Educational Media Services		
Salaries		
Librarians		
Secondary \$ 58,	,567 \$	58,567
Employee Benefits		
Health and Life Insurance 16,	,013	16,013
Prescription Reimbursement	237	237

## GENERAL FUND ANALYSIS OF EXPENDITURES - BUDGET AND ACTUAL

	Ві	UDGET	A	CTUAL
Deductible Reimbursement		200		200
Retirement		9,504		9,504
Social Security		4,480		4,480
Purchased Services				
Instructional Services		407		407
Supplies and Materials				
Library Books				
Secondary		700		674
Periodicals				
Elementary		627		627
Secondary		831		831
Other Supplies and Materials				
Elementary		100		76
Secondary		50		35
Total Educational Media Services	\$	91,716	\$	91,651
General Administration				
Board of Education				
Salaries				
Board Members	\$	1,000	\$	1,000
Secretarial/Clerical		335		335
Employee Benefits				
Retirement		51		51
Social Security		25		25
Worker's Compensation		17		17
Purchased Services				
Management Services		1,600		1,336
Legal Services		5,000		3,200
Audit Services		11,000		9,250
Travel and Expense		96		334
Printing and Publishing		3,000		1,372
Workshops and Conferences		104		104
Elections		4,000		1,719
Postage		700		1,113
Other Purchased Services		1,500		1,197

# GENERAL FUND ANALYSIS OF EXPENDITURES - BUDGET AND ACTUAL

	B	UDGET	ACTUAL		
Supplies and Materials					
Office Supplies		1,000		847	
Other Expenses					
Dues and Fees		5,466		5,466	
Miscellaneous		3,200		3,181	
Total Board of Education	\$	38,094	\$	30,547	
Executive Administration					
Salaries					
Superintendent	\$	86,683	\$	86,683	
Employee Benefits					
Health and Life Insurance		1,872		1,872	
Social Security		7,201		7,201	
Retirement		15,448		15,448	
Worker's Compensation		21		21	
Annuity		11,854		11,854	
Purchased Services					
Travel and Expense		900		477	
Workshops and Conferences		125		125	
Postage		400		351	
Supplies and Materials					
Office Supplies		400		212	
Other Expense					
Dues and Fees		557		557	
Miscellaneous		16		16	
Total Executive Administration	\$	125,477	\$	124,817	
School Administrative Services					
Office of the Principal					
Salaries					
School Direction and Management					
Secondary	\$	66,751	\$	66,751	
Secretarial - Clerical					
Elementary		18,648		18,436	
Secondary		25,547		25,705	
Substitutes		2,347		2,347	
Overtime		475		475	

## GENERAL FUND ANALYSIS OF EXPENDITURES - BUDGET AND ACTUAL

Employee Benefits         44,976         43,764           Retirement         7,531         7,389           Social Security         8,832         8,675           Worker's Compensation         42         42           Unemployment         364         364           Annuity in Lieu of Health         39,817         39,817           Purchased Services         500         191           Workshops and Conferences         900         349           Supplies and Materials         900         349           Supplies and Materials         100         73           Other Expense         100         73           Other Expense         550         550           Dues and Fees         550         550           Total Office of the Principal         \$ 219,420         \$ 217,748           Business         517         517           Employee Benefits         517         517           Employee Benefits         6,809         6,809           Retirement         2,348         2,348           Social Security         1,396         1,396           Worker's Compensation         22         22           Purchased Services         55,000         55		BUDGET	ACTUAL
Retirement         7,531         7,389           Social Security         8,832         8,675           Worker's Compensation         42         42           Unemployment         364         364           Annuity in Lieu of Health         39,817         39,817           Purchased Services         7 Travel and Expense         500         191           Workshops and Conferences         900         349           Supplies and Materials         900         349           Postage         2,040         2,820           Miscellaneous Supplies         100         73           Other Expense         550         550           Dues and Fees         550         550           Total Office of the Principal         \$ 219,420         \$ 217,748           Business         \$ 219,420         \$ 217,748           Busine	Employee Benefits	-	
Social Security         8,832         8,675           Worker's Compensation         42         42           Unemployment         364         364           Annuity in Lieu of Health         39,817         39,817           Purchased Services         39,817         39,817           Purchased Services         500         191           Workshops and Conferences         900         349           Supplies and Materials         900         349           Postage         2,040         2,820           Miscellaneous Supplies         100         73           Other Expense         550         550           Dues and Fees         550         550           Total Office of the Principal         \$219,420         \$217,748           Business         \$17,895         17,895           Salaries         \$17,895         17,895           Substitutes         517         517           Employee Benefits         \$21,348         2,348           Health and Life Insurance         6,809         6,809           Retirement         2,348         2,348           Social Security         1,396         1,396           Worker's Compensation         22	Health and Life Insurance	44,976	43,764
Worker's Compensation         42         42           Unemployment         364         364           Annuity in Lieu of Health         39,817         39,817           Purchased Services         39,817         39,817           Travel and Expense         500         191           Workshops and Conferences         900         349           Supplies and Materials         2,040         2,820           Postage         2,040         2,820           Miscellaneous Supplies         100         73           Other Expense         550         550           Dues and Fees         550         550           Total Office of the Principal         \$219,420         \$217,748           Business         \$219,420         \$217,748           Business         \$17,895         \$17,895           Salaries         \$17,895         \$17,895           Substitutes         517         517           Employee Benefits         \$2,348         2,348           Health and Life Insurance         6,809         6,809           Retirement         2,348         2,348           Social Security         3,36         1,396           Worker's Compensation         22	Retirement	7,531	7,389
Unemployment         364         364           Annuity in Lieu of Health         39,817         39,817           Purchased Services         300         191           Travel and Expense         500         191           Workshops and Conferences         900         349           Supplies and Materials         2,040         2,820           Postage         2,040         2,820           Miscellaneous Supplies         100         73           Other Expense         550         550           Dues and Fees         550         550           Total Office of the Principal         \$ 219,420         \$ 217,748           Business         \$ 219,420         \$ 217,748           Business         \$ 17,895         \$ 17,895           Salaries         \$ 17,895         \$ 17,895           Substitutes         \$ 17,895         \$ 17,895           Substitutes         \$ 17,895         \$ 17,895           Health and Life Insurance         \$ 6,809         6,809           Retirement         2,348         2,348           Social Security         1,396         1,396           Worker's Compensation         22         22           Purchased Services         <	Social Security	8,832	8,675
Annuity in Lieu of Health         39,817         39,817           Purchased Services         300         191           Travel and Expense         500         191           Workshops and Conferences         900         349           Supplies and Materials         2,040         2,820           Postage         2,040         2,820           Miscellaneous Supplies         100         73           Other Expense         550         550           Dues and Fees         550         550           Total Office of the Principal         219,420         217,748           Business         Fiscal Services           Salaries         517         517           Business Manager         \$17,895         \$17,895           Substitutes         517         517           Employee Benefits         6,809         6,809           Health and Life Insurance         6,809         6,809           Retirement         2,348         2,348           Social Security         1,396         1,396           Worker's Compensation         22         22           Purchased Services         Unemployment Consultant         1,500         1,455	Worker's Compensation	42	42
Purchased Services           Travel and Expense         500         191           Workshops and Conferences         900         349           Supplies and Materials         300         2,820           Postage         2,040         2,820           Miscellaneous Supplies         100         73           Other Expense         550         550           Dues and Fees         550         \$ 217,748           Total Office of the Principal         \$ 219,420         \$ 217,748           Business         \$ 17,895         \$ 17,895           Substitutes         517         517           Employee Benefits         \$ 6,809         6,809           Retirement         2,348         2,348           Social Security         1,396         1,396           Worker's Compensation         22         22	Unemployment	364	364
Travel and Expense         500         191           Workshops and Conferences         900         349           Supplies and Materials         Postage         2,040         2,820           Miscellaneous Supplies         100         73           Other Expense         550         550           Dues and Fees         550         550           Total Office of the Principal         \$ 219,420         \$ 217,748           Business         Fiscal Services           Salaries         Business Manager         \$ 17,895         \$ 17,895           Substitutes         517         517           Employee Benefits         Health and Life Insurance         6,809         6,809           Retirement         2,348         2,348           Social Security         1,396         1,396           Worker's Compensation         22         22           Purchased Services         Unemployment Consultant         1,500         1,455	Annuity in Lieu of Health	39,817	39,817
Workshops and Conferences         900         349           Supplies and Materials         2,040         2,820           Postage         2,040         73           Other Expense         100         73           Outher Expense         550         550           Dues and Fees         550         550           Total Office of the Principal         \$ 219,420         \$ 217,748           Business         Salaries         \$ 17,895         \$ 17,895           Substitutes         517         517           Employee Benefits         517         517           Health and Life Insurance         6,809         6,809           Retirement         2,348         2,348           Social Security         1,396         1,396           Worker's Compensation         22         22           Purchased Services         Unemployment Consultant         1,500         1,455	Purchased Services		
Supplies and Materials           Postage         2,040         2,820           Miscellaneous Supplies         100         73           Other Expense         Total Office of the Principal           Dues and Fees         550         550           Total Office of the Principal         \$219,420         \$217,748           Business           Fiscal Services           Salaries         \$17,895         \$17,895           Substitutes         517         517           Employee Benefits         \$17,895         \$6,809           Health and Life Insurance         6,809         6,809           Retirement         2,348         2,348           Social Security         1,396         1,396           Worker's Compensation         22         22           Purchased Services         Unemployment Consultant         1,500         1,455	Travel and Expense	500	191
Postage         2,040         2,820           Miscellaneous Supplies         100         73           Other Expense         Dues and Fees         550         550           Total Office of the Principal         \$ 219,420         \$ 217,748           Business         Fiscal Services           Salaries         Substitutes         \$ 17,895         \$ 17,895           Substitutes         517         517           Employee Benefits         Health and Life Insurance         6,809         6,809           Retirement         2,348         2,348           Social Security         1,396         1,396           Worker's Compensation         22         22           Purchased Services         Unemployment Consultant         1,500         1,455	Workshops and Conferences	900	349
Miscellaneous Supplies         100         73           Other Expense         550         550           Dues and Fees         550         \$219,420         \$217,748           Business           Fiscal Services           Salaries         7         \$17,895	Supplies and Materials		
Other Expense         550         550           Total Office of the Principal         \$ 219,420         \$ 217,748           Business           Fiscal Services           Salaries         \$ 17,895         \$ 17,895           Business Manager         \$ 17,895         \$ 17,895           Substitutes         517         517           Employee Benefits         \$ 180,809         6,809           Health and Life Insurance         6,809         6,809           Retirement         2,348         2,348           Social Security         1,396         1,396           Worker's Compensation         22         22           Purchased Services         Unemployment Consultant         1,500         1,455	Postage	2,040	2,820
Dues and Fees         550         550           Total Office of the Principal         \$ 219,420         \$ 217,748           Business           Fiscal Services           Salaries         \$ 17,895         \$ 17,895           Business Manager         \$ 17,895         \$ 17,895           Substitutes         517         517           Employee Benefits         \$ 1800         \$ 6,809           Health and Life Insurance         \$ 6,809         \$ 6,809           Retirement         2,348         2,348           Social Security         1,396         1,396           Worker's Compensation         22         22           Purchased Services         Unemployment Consultant         1,500         1,455	Miscellaneous Supplies	100	73
Business         Fiscal Services           Salaries         8           Business Manager         \$ 17,895         \$ 17,895           Substitutes         517         517           Employee Benefits         \$ 1809         6,809           Health and Life Insurance         6,809         6,809           Retirement         2,348         2,348           Social Security         1,396         1,396           Worker's Compensation         22         22           Purchased Services         Unemployment Consultant         1,500         1,455	Other Expense		
Business           Fiscal Services           Salaries         \$ 17,895         \$ 17,895           Business Manager         \$ 17,895         \$ 17,895           Substitutes         517         517           Employee Benefits         \$ 6,809         6,809           Retirement         2,348         2,348           Social Security         1,396         1,396           Worker's Compensation         22         22           Purchased Services         Unemployment Consultant         1,500         1,455	Dues and Fees	550	550
Business           Fiscal Services           Salaries         \$ 17,895         \$ 17,895           Business Manager         \$ 17,895         \$ 17,895           Substitutes         517         517           Employee Benefits         \$ 6,809         6,809           Retirement         2,348         2,348           Social Security         1,396         1,396           Worker's Compensation         22         22           Purchased Services         Unemployment Consultant         1,500         1,455	Total Office of the Principal	\$ 219,420	\$ 217,748
Business Manager       \$ 17,895       \$ 17,895         Substitutes       517       517         Employee Benefits       6,809       6,809         Health and Life Insurance       6,809       6,809         Retirement       2,348       2,348         Social Security       1,396       1,396         Worker's Compensation       22       22         Purchased Services       Unemployment Consultant       1,500       1,455	Fiscal Services		
Substitutes 517 517  Employee Benefits  Health and Life Insurance 6,809 6,809  Retirement 2,348 2,348  Social Security 1,396 1,396  Worker's Compensation 22 22  Purchased Services  Unemployment Consultant 1,500 1,455			
Employee Benefits Health and Life Insurance Retirement Social Security Worker's Compensation Purchased Services Unemployment Consultant  Employee Benefits 6,809 6,809 6,809 1,348 2,348 1,396 1,396 1,396 1,396 1,396 1,455	_	· ·	·
Health and Life Insurance       6,809       6,809         Retirement       2,348       2,348         Social Security       1,396       1,396         Worker's Compensation       22       22         Purchased Services       Unemployment Consultant       1,500       1,455		517	517
Retirement       2,348       2,348         Social Security       1,396       1,396         Worker's Compensation       22       22         Purchased Services       Unemployment Consultant       1,500       1,455			
Social Security1,3961,396Worker's Compensation2222Purchased Services1,5001,455			
Worker's Compensation 22 22 Purchased Services Unemployment Consultant 1,500 1,455			
Purchased Services Unemployment Consultant 1,500 1,455	•		
Unemployment Consultant 1,500 1,455	-	22	. 22
• •			
ISD - Business Services 55,000 55,000	÷ •		
		,	,
Repairs 400 384			
Professional and Technical Services 5,800 5,605		5,800	5,605
Supplies and Materials		4.000	2.55
Office Supplies 4,029 3,677	Office Supplies	4,029	3,6//

# GENERAL FUND ANALYSIS OF EXPENDITURES - BUDGET AND ACTUAL

	B	UDGET	ACTUAL	
Other Expense				
Dues and Fees		680		680
Miscellaneous Expense		3,700		3,328
Total Fiscal Services	\$	100,096	\$	99,116
Other Business Services				
Purchased Services				
Insurance	\$	25,117	\$	25,071
Student Insurance		12,388		12,388
Bonding		717		717
Other Expenses				
Taxes Abated and Chargebacks		7,000		3,056
Interest on Debt		3,000		9,035
Total Other Business Services	\$	48,222	\$	50,267
Operation and Maintenance				
Salaries				
Custodians	\$	128,816	\$	128,864
Substitutes		2,398		2,398
Employee Benefits				
Health and Life Insurance		38,520		38,297
Reimbursement for Employee Physicals		237		237
Retirement		20,484		20,401
Social Security		10,075		10,010
Worker's Compensation		432		432
Purchased Services				
Travel and Expense		6		6
Workshops and Conferences		266		266
Communication		19,620		18,743
Utility Services				
Heating Fuel		63,341		60,086
Electricity		51,458		50,503
Water		1,206		1,182
Waste and Trash Disposal		2,673		2,470
Sewer Service		3,012		3,012
Insurance - Vehicle		1,379		1,379

# GENERAL FUND ANALYSIS OF EXPENDITURES - BUDGET AND ACTUAL

	B	UDGET	A	CTUAL
Repairs and Maintenance Services				
Land and Buildings		18,355		17,084
Equipment		32,400		31,241
Snow Removal and Lawn Care		5,196		5,196
Rent		340		317
Supplies and Materials				
Gasoline, Oil and Grease		1,450		947
Tires, Tubes and Batteries		69		0
Vehicle Repair Parts		323		258
Custodial Supplies		21,750		18,988
Grounds Supplies		1,500		832
Building Supplies		610		296
Miscellaneous Supplies		375		90
Other Expenses				
Dues and Fees	<u> </u>	316		334
Total Operation and Maintenance	\$	426,607	\$	413,869
<u>Pupil Transportation Services</u>				
Salaries				
Crafts or Trades - Mechanic	\$	20,992	\$	20,992
Vehicle Operation - Bus Drivers		47,933		47,933
Substitute Drivers		5,422		5,422
Extra Trips		10,916		10,916
Bus Washes		881		881
Secretarial - Clerical		3,611		3,611
Employee Benefits				
Health and Life Insurance		60,912		57,132
Retirement		13,436		13,436
Social Security		6,127		6,127
Worker's Compensation		241		241
Other Benefit		200		200
Purchased Services				
Travel and Expense		850		431
Workshops and Conferences		300		520
Pupil Transportation		285		285

# GENERAL FUND ANALYSIS OF EXPENDITURES - BUDGET AND ACTUAL

Communication         144         94           Physicals         592         592           Insurance         3,799         3,799           Repair and Maintenance         200         150           Drug Testing Fees         272         272           Supplies and Materials         350         17,866           Gasoline, Oil and Grease         18,200         17,866           Tires, Tubes and Batteries         700         318           Vehicle Repair Parts         6,500         6,357           Other Supplies and Materials         350         295           Other Expenses         282         282           Dues and Fees         282         282           Miscellaneous         200         112           Total Pupil Transportation Services         203,345         198,264           Salaries         Technology Coordinator         \$45,244         \$45,244           Aide         500         500           Employee Benefits         19,154         19,154           Health and Life Insurance         19,154         19,154           Retirement         7,474         7,297           Social Security         3,500         3,457           Worker'		B	SUDGET	A	CTUAL
Insurance         3,799         3,799           Repair and Maintenance         200         150           Drug Testing Fees         272         272           Supplies and Materials         300         17,866           Gasoline, Oil and Grease         18,200         17,866           Tires, Tubes and Batteries         700         318           Vehicle Repair Parts         6,500         6,357           Other Supplies and Materials         350         295           Other Expenses         282         282           Dues and Fees         282         282           Miscellaneous         200         112           Total Pupil Transportation Services         \$203,345         198,264           Salaries         \$23,345         198,264           Technology Coordinator         \$45,244         \$45,244           Aide         500         500           Employee Benefits         \$45,244         \$19,154           Health and Life Insurance         19,154         19,154           Retirement         7,474         7,297           Social Security         3,500         3,457           Worker's Compensation         10         10           Purchased Servic	Communication		144		94
Repair and Maintenance         200         150           Drug Testing Fees         272         272           Supplies and Materials         300         17,866           Tires, Tubes and Batteries         700         318           Vehicle Repair Parts         6,500         6,357           Other Supplies and Materials         350         295           Other Expenses         282         282           Dues and Fees         282         282           Miscellaneous         200         112           Total Pupil Transportation Services         203,345         198,264           Salaries         350         500           Employee Senefits         45,244         \$45,244           Aide         500         500           Employee Benefits         19,154         19,154           Retirement         7,474         7,297           Social Security         3,500         3,457           Worker's Compensation         10         10           Purchased Services         400         190           Supplies and Materials         400         190           Supplies A Title V         401         401           Other Expenses         1,373	Physicals		592		592
Drug Testing Fees         272         272           Supplies and Materials         350         17,866           Tires, Tubes and Batteries         700         318           Vehicle Repair Parts         6,500         6,357           Other Supplies and Materials         350         295           Other Expenses         282         282           Dues and Fees         282         282           Miscellaneous         200         112           Total Pupil Transportation Services         203,345         198,264           Sulpoort Services         282         282           Salaries         45,244         \$45,244           Aide         500         500           Employee Benefits         45,244         \$45,244           Retirement         7,474         7,297           Social Security         3,500         3,457           Worker's Compensation         10         10           Purchased Services         400         190           Supplies and Materials         400         190           Technology Supplies         616         441           Supplies - Title V         401         401           Other Expenses         1,373	Insurance		3,799		3,799
Supplies and Materials         18,200         17,866           Tires, Tubes and Batteries         700         318           Vehicle Repair Parts         6,500         6,357           Other Supplies and Materials         350         295           Other Expenses         282         282           Dues and Fees         282         282           Miscellaneous         200         112           Total Pupil Transportation Services         \$ 203,345         \$ 198,264           Support Services           Salaries         Technology Coordinator         \$ 45,244         \$ 45,244           Aide         500         500           Employee Benefits         19,154         19,154           Retirement         7,474         7,297           Social Security         3,500         3,457           Worker's Compensation         10         10           Purchased Services         400         190           Supplies and Materials         400         190           Technology Supplies         616         441           Supplies - Title V         401         401           Other Expenses         1,373         1,373	Repair and Maintenance		200		150
Gasoline, Oil and Grease         18,200         17,866           Tires, Tubes and Batteries         700         318           Vehicle Repair Parts         6,500         6,357           Other Supplies and Materials         350         295           Other Expenses         282         282           Dues and Fees         282         282           Miscellaneous         200         112           Total Pupil Transportation Services         203,345         198,264           Support Services         3203,345         198,264           Support Services         300         500           Employee Benefits         45,244         \$45,244           Aide         500         500           Employee Benefits         19,154         19,154           Health and Life Insurance         19,154         19,154           Retirement         7,474         7,297           Social Security         3,500         3,457           Worker's Compensation         10         10           Purchased Services         400         190           Supplies and Materials         400         190           Supplies - Title V         401         401           Other Expenses	Drug Testing Fees		272		272
Tires, Tubes and Batteries         700         318           Vehicle Repair Parts         6,500         6,357           Other Supplies and Materials         350         295           Other Expenses         282         282           Dues and Fees         200         112           Total Pupil Transportation Services         \$203,345         \$198,264           Support Services         \$203,345         \$198,264           Salaries         \$203,345         \$198,264           Technology Coordinator         \$45,244         \$45,244           Aide         500         500           Employee Benefits         \$19,154         19,154           Health and Life Insurance         19,154         19,154           Retirement         7,474         7,297           Social Security         3,500         3,457           Worker's Compensation         10         10           Purchased Services         400         190           Supplies and Materials         400         190           Supplies and Materials         616         441           Supplies - Title V         401         401           Other Expenses         20         1,373         1,373	Supplies and Materials				
Vehicle Repair Parts         6,500         6,357           Other Supplies and Materials         350         295           Other Expenses         282         282           Dues and Fees         282         282           Miscellaneous         200         112           Total Pupil Transportation Services         \$ 203,345         \$ 198,264           Support Services           Salaries         \$ 45,244         \$ 45,244           Aide         500         500           Employee Benefits         \$ 19,154         19,154           Health and Life Insurance         19,154         19,154           Retirement         7,474         7,297           Social Security         3,500         3,457           Worker's Compensation         10         10           Purchased Services         400         190           Supplies and Materials         400         190           Supplies and Materials         616         441           Supplies - Title V         401         401           Other Expenses         1,373         1,373	Gasoline, Oil and Grease		18,200		17,866
Other Supplies and Materials         350         295           Other Expenses         282         282           Dues and Fees         200         112           Miscellaneous         200         112           Total Pupil Transportation Services         \$203,345         \$198,264           Support Services           Salaries         \$203,345         \$198,264           Technology Coordinator         \$45,244         \$45,244           Aide         500         500           Employee Benefits         \$19,154         19,154           Health and Life Insurance         19,154         19,154           Retirement         7,474         7,297           Social Security         3,500         3,457           Worker's Compensation         10         10           Purchased Services         400         190           Supplies and Materials         400         190           Supplies and Materials         616         441           Supplies - Title V         401         401           Other Expenses         50         1,373         1,373	Tires, Tubes and Batteries		700		318
Other Expenses         282         282           Miscellaneous         200         112           Total Pupil Transportation Services         \$ 203,345         \$ 198,264           Support Services         \$ 203,345         \$ 198,264           Salaries         \$ 45,244         \$ 45,244           Aide         500         500           Employee Benefits         \$ 45,244         \$ 45,244           Health and Life Insurance         \$ 19,154         \$ 19,154           Retirement         7,474         7,297           Social Security         3,500         3,457           Worker's Compensation         10         10           Purchased Services         400         190           Supplies and Materials         400         190           Supplies and Materials         616         441           Supplies - Title V         401         401           Other Expenses         Dues and Fees         1,373         1,373	Vehicle Repair Parts		6,500		6,357
Dues and Fees         282         282           Miscellaneous         200         112           Total Pupil Transportation Services         \$ 203,345         \$ 198,264           Support Services           Salaries           Technology Coordinator         \$ 45,244         \$ 45,244           Aide         500         500           Employee Benefits         \$ 19,154         19,154           Health and Life Insurance         19,154         19,154           Retirement         7,474         7,297           Social Security         3,500         3,457           Worker's Compensation         10         10           Purchased Services         400         190           Supplies and Materials         400         190           Supplies and Materials         616         441           Supplies - Title V         401         401           Other Expenses         Dues and Fees         1,373         1,373	Other Supplies and Materials		350		295
Miscellaneous         200         112           Total Pupil Transportation Services         \$ 203,345         \$ 198,264           Support Services         \$ 203,345         \$ 198,264           Salaries         \$ 203,345         \$ 198,264           Technology Coordinator         \$ 45,244         \$ 45,244           Aide         500         500           Employee Benefits         19,154         19,154           Health and Life Insurance         19,154         19,154           Retirement         7,474         7,297           Social Security         3,500         3,457           Worker's Compensation         10         10           Purchased Services         400         190           Supplies and Materials         400         190           Supplies and Materials         616         441           Supplies - Title V         401         401           Other Expenses         10         1,373         1,373	Other Expenses				
Support Services         \$ 203,345         \$ 198,264           Salaries         Technology Coordinator         \$ 45,244         \$ 45,244           Aide         500         500           Employee Benefits         19,154         19,154           Health and Life Insurance         19,154         19,154           Retirement         7,474         7,297           Social Security         3,500         3,457           Worker's Compensation         10         10           Purchased Services         400         190           Supplies and Materials         400         190           Supplies - Title V         401         401           Other Expenses         0         401         401           Other Expenses         0         1,373         1,373	Dues and Fees		282		282
Support Services         Salaries       ** 45,244 ** 45,244         Technology Coordinator       \$ 45,244 ** 45,244         Aide       500       500         Employee Benefits       ** 19,154 ** 19,154         Health and Life Insurance       19,154 ** 19,154         Retirement       7,474 ** 7,297         Social Security       3,500 ** 3,457         Worker's Compensation       10 ** 10         Purchased Services       ** 400 ** 190         Supplies and Materials       ** 500 ** 10         Technology Supplies       616 ** 441         Supplies - Title V       401 ** 401         Other Expenses       1,373 ** 1,373         Dues and Fees       1,373 ** 1,373	Miscellaneous		200		112
Salaries       Technology Coordinator       \$ 45,244       \$ 45,244         Aide       500       500         Employee Benefits       19,154       19,154         Health and Life Insurance       19,154       19,154         Retirement       7,474       7,297         Social Security       3,500       3,457         Worker's Compensation       10       10         Purchased Services       400       190         Supplies and Materials       400       190         Supplies and Materials       616       441         Supplies - Title V       401       401         Other Expenses       1,373       1,373         Dues and Fees       1,373       1,373	Total Pupil Transportation Services	\$	203,345	\$	198,264
Technology Coordinator       \$ 45,244       \$ 45,244         Aide       500       500         Employee Benefits       19,154       19,154         Health and Life Insurance       19,154       19,154         Retirement       7,474       7,297         Social Security       3,500       3,457         Worker's Compensation       10       10         Purchased Services       400       190         Supplies and Materials       400       190         Supplies and Materials       616       441         Supplies - Title V       401       401         Other Expenses       1,373       1,373         Dues and Fees       1,373       1,373	Support Services				
Aide       500       500         Employee Benefits       19,154       19,154         Health and Life Insurance       19,154       19,154         Retirement       7,474       7,297         Social Security       3,500       3,457         Worker's Compensation       10       10         Purchased Services       400       190         Supplies and Materials       400       190         Supplies and Materials       616       441         Supplies - Title V       401       401         Other Expenses       1,373       1,373         Dues and Fees       1,373       1,373	± ±				
Employee Benefits       19,154       19,154         Health and Life Insurance       19,154       19,154         Retirement       7,474       7,297         Social Security       3,500       3,457         Worker's Compensation       10       10         Purchased Services       400       190         Supplies and Conferences       400       190         Supplies and Materials       50       441         Supplies - Title V       401       401         Other Expenses       401       401         Dues and Fees       1,373       1,373	Technology Coordinator	\$	45,244	\$	45,244
Health and Life Insurance       19,154       19,154         Retirement       7,474       7,297         Social Security       3,500       3,457         Worker's Compensation       10       10         Purchased Services       400       190         Supplies and Materials       400       190         Supplies and Materials       616       441         Supplies - Title V       401       401         Other Expenses       1,373       1,373         Dues and Fees       1,373       1,373	Aide		500		500
Retirement       7,474       7,297         Social Security       3,500       3,457         Worker's Compensation       10       10         Purchased Services	Employee Benefits				
Social Security       3,500       3,457         Worker's Compensation       10       10         Purchased Services       400       190         Workshops and Conferences       400       190         Supplies and Materials       616       441         Supplies - Title V       401       401         Other Expenses       1,373       1,373         Dues and Fees       1,373       1,373	Health and Life Insurance		19,154		19,154
Worker's Compensation 10 10 Purchased Services Workshops and Conferences 400 190 Supplies and Materials Technology Supplies 616 441 Supplies - Title V 401 401 Other Expenses Dues and Fees 1,373 1,373	Retirement		7,474		7,297
Purchased Services Workshops and Conferences  Supplies and Materials Technology Supplies Supplies - Title V  Other Expenses Dues and Fees  1,373  1,373	Social Security		3,500		3,457
Workshops and Conferences  Supplies and Materials  Technology Supplies  Supplies - Title V  Other Expenses  Dues and Fees  400  190  441  441  441  401  401  401	Worker's Compensation		10		10
Supplies and Materials Technology Supplies Supplies - Title V 401 401 Other Expenses Dues and Fees 1,373 1,373	Purchased Services				
Technology Supplies 616 441 Supplies - Title V 401 401 Other Expenses Dues and Fees 1,373 1,373	Workshops and Conferences		400		190
Supplies - Title V 401 401 Other Expenses Dues and Fees 1,373 1,373	Supplies and Materials				
Other Expenses Dues and Fees  1,373 1,373	Technology Supplies		616		441
Dues and Fees 1,373 1,373	Supplies - Title V		401		401
	Other Expenses				
Total Support Services \$ 78,672 \$ 78,067	Dues and Fees		1,373		1,373
	Total Support Services	\$	78,672	\$	78,067

# GENERAL FUND ANALYSIS OF EXPENDITURES - BUDGET AND ACTUAL

	BUDGET	ACTUAL		
COMMUNITY SERVICES				
Community Activities				
Salaries				
Community Recreation	\$ 6,890	\$	6,890	
Employee Benefits				
Retirement	1,126		1,126	
Social Security	527		527	
Supplies and Materials				
Other Supplies and Materials	202		202	
Total Community Activities	\$ 8,745	\$	8,745	
OTHER TRANSACTIONS				
Transfers to Other Governmental Units				
Intermediate School District				
Tuition	\$ 2,612	\$	2,612	
Tuition - Dual Enrollment	17,407		17,407	
Alternative Education	81,300		76,671	
Total Other Transactions	\$ 101,319	\$	96,690	
Total Expenditures	\$ 4,432,825	\$	4,394,753	
OTHER FINANCING USES				
Transfers Out				
School Service Funds				
Food Service	\$ 48,381	\$	47,003	
Athletic Activities	120,275		118,965	
Total Other Finances Uses	\$ 168,656	\$	165,968	
TOTAL EXPENDITURES AND OTHER				
FINANCING USES	\$ 4,601,481	\$	4,560,721	

# SPECIAL REVENUE (SCHOOL SERVICE) FUNDS COMBINING BALANCE SHEET

#### <u>JUNE 30, 2006</u> <u>WITH COMPARATIVE TOTALS FOR YEAR ENDED JUNE 30, 2005</u>

	I	FOOD	AT.	HLETIC				
	SE	ERVICE	ACT	TIVITIES	TOTALS			
	]	FUND	F	FUND		2006		2005
<u>ASSETS</u>								
Cash	\$	4,808	\$	1,081	\$	5,889	\$	11,359
Accounts Receivable		0		610		610		1,220
Due from Other Governments		3,735		0		3,735		0
Inventory		12,732		0		12,732		8,069
TOTAL ASSETS	\$	21,275	\$	1,691	\$	22,966	\$	20,648
LIABILITIES AND FUND BALANCE								
<u>LIABILITIES</u>								
Accounts Payable	\$	0	\$	34	\$	34	\$	0
Salaries Payable		0		128		128		0
Due to Other Funds		1,142		796	\$	1,938	\$	0
Total Liabilities	\$	1,142	\$	958	\$	2,100	\$	0
FUND BALANCE								
Reserved for Inventory	\$	12,732	\$	0	\$	12,732	\$	8,069
Unreserved								
Designated for:								
Food Service		7,401		0		7,401		5,885
Athletic Activities		0		733		733		6,694
Total Fund Balance	\$	20,133	\$	733	\$	20,866	\$	20,648
TOTAL LIABILITIES								
AND FUND BALANCE	\$	21,275	\$	1,691	\$	22,966	\$	20,648

## SPECIAL REVENUE (SCHOOL SERVICE) FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

			ATHLETIC ACTIVITIES FUND			TOT 2006	TALS 2005	
REVENUES		FUND		FUND		2000		2003
Local Sources	\$	48,173	\$	24,757	\$	72,930	\$	81,209
State Sources	Ψ	12,754	Ψ	0	Ψ	12,754	Ψ	12,648
Federal Sources		68,418		0		68,418		72,254
2 000100		00,110				00,110		, =,=0 .
Total Revenues	\$	129,345	\$	24,757	\$	154,102	\$	166,111
EXPENDITURES								
Salaries	\$	52,389	\$	85,902	\$	138,291	\$	124,724
Employee Benefits		36,726		28,142		64,868		48,052
Purchased Services		5,503		19,068		24,571		24,645
Supplies and Materials		73,607		11,132		84,739		89,315
Capital Outlay		0		0		0		747
Other Expenses		1,944		5,439		7,383		5,233
Total Expenditures	\$	170,169	\$	149,683	\$	319,852	\$	292,716
Excess (Deficiency) of Revenues								
Over Expenditures	\$	(40,824)	\$	(124,926)	\$	(165,750)	\$	(126,605)
OTHER FINANCING SOURCES (USES	<u>S)</u>							
Operating Transfers In		47,003		118,965		165,968		117,583
Net Change in Fund Balance	\$	6,179	\$	(5,961)	\$	218	\$	(9,022)
<u>FUND BALANCE</u> - Beginning of Year		13,954		6,694		20,648		29,670
FUND BALANCE - End of Year	\$	20,133	\$	733	\$	20,866	\$	20,648

#### FOOD SERVICE FUND

# COMPARATIVE BALANCE SHEET JUNE 30,

	 2006	2005
Cash Due from Other Governments	\$ 4,808 3,735	\$ 5,885
Inventory	 12,732	8,069
TOTAL ASSETS	\$ 21,275	\$ 13,954
LIABILITIES AND FUND BALANCE		
LIABILITIES  Due to Other Funds	\$ 1,142	\$ 0
FUND BALANCE Reserved for Inventory	\$ 12,732	\$ 8,069
Unreserved Designated for Food Service	 7,401	5,885
Total Fund Balance	\$ 20,133	\$ 13,954
TOTAL LIABILITIES AND FUND BALANCE	\$ 21,275	\$ 13,954

# FOOD SERVICE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

	2006					2005
	BUDGET		ACTUAL		A	CTUAL
REVENUES						
Local Sources						
Children Meals	\$	42,106	\$	42,812	\$	52,135
Adult Meals		4,846		4,846		3,171
Earnings on Investment and Deposits		204		197		153
Miscellaneous Revenue		1,000		318		319
State Sources						
State Aid - Section 31D		7,021		7,021		6,121
State Aid - Other		5,733		5,733		6,527
Federal Sources						
Federal Aid		57,759		57,759		59,039
U.S.D.A. Donated Entitlement Commodities		9,274		8,607		8,546
U.S.D.A. Donated Bonus Commodities		2,200		2,052		4,669
Total Revenues	\$	130,143	\$	129,345	\$	140,680
EXPENDITURES						
Salaries						
Supervisor	\$	19,399	\$	19,238	\$	0
Cooks and Assistants		27,100		27,100		39,104
Aides		4,665		4,665		6,880
Substitute Cooks		999		999		1,349
Student Labor		387		387		894
Employee Benefits						
Health and Life Insurance		24,353		24,353		17,864
Retirement		8,433		8,416		6,971
Worker's Compensation		140		140		149
Social Security		3,851		3,817		3,498
Purchased Services						
Audit		350		350		350
Repairs		4,923		4,923		2,803

# FOOD SERVICE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

	2006					2005		
	В	UDGET	A	CTUAL	A	CTUAL		
Workshops and Conferences		230		230		0		
Supplies and Materials								
Food Purchases		55,000		51,130		55,336		
U.S.D.A. Delivery		3,859		3,859		4,052		
U.S.D.A. Donated Commodities		11,474		10,659		13,272		
Postage		48		77		0		
Office Supplies		777		777		0		
Other Supplies		7,274		7,105		6,364		
Capital Outlay								
Equipment		0		0		314		
Other Expenses								
Lunch Wagon Expense		706		706		371		
Miscellaneous		1,239		1,238		0		
Total Expenditures	\$	175,207	\$	170,169	\$	159,571		
Excess (Deficiency) of Revenues Over Expenditures	\$	(45,064)	\$	(40,824)	\$	(18,891)		
OTHER FINANCING SOURCES (USES) Transfers In								
General Fund		48,381		47,003		7,100		
Net Change in Fund Balance	\$	3,317	\$	6,179	\$	(11,791)		
FUND BALANCE - Beginning of Year		13,954		13,954		25,745		
FUND BALANCE - End of Year	\$	17,271	\$	20,133	\$	13,954		

#### ATHLETIC ACTIVITIES FUND

#### COMPARATIVE BALANCE SHEET

#### <u>JUNE 30,</u>

		2006	2005
ASSETS			
Cash	\$	1,081	\$ 5,474
Accounts Receivable		610	1,220
TOTAL ASSETS	\$	1,691	\$ 6,694
LIABILITIES AND FUND BALANCE	_		
<u>LIABILITIES</u>			
Accounts Payable	\$	34	\$ 0
Salaries Payable		128	0
Due to Other Funds		796	0
Total Liabilities	\$	958	\$ 0
FUND BALANCE			
Unreserved			
Designated for Athletic Activities		733	6,694
TOTAL LIABILITIES AND FUND BALANCE	\$	1,691	\$ 6,694

# ATHLETIC ACTIVITIES FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

	2006					2005
	BI	JDGET	ACTUAL		A	CTUAL
REVENUES						
Local Sources						
Admissions	\$	22,857	\$	22,857	\$	25,001
Earnings on Investments and Deposits		193		188		120
Cooperative Sports		1,127		517		0
Miscellaneous		1,195		1,195		310
Total Revenues	\$	25,372	\$	24,757	\$	25,431
EXPENDITURES						
Salaries						
Athletic Director	\$	2,118	\$	2,118	\$	1,990
Coaches		74,466		74,466		70,653
Secretary		9,215		9,318		3,854
Employee Benefits						
Health and Life Insurance		7,955		7,955		2,737
Worker's Compensation		54		54		16
Retirement		13,561		13,578		10,998
Social Security		6,513		6,521		5,819
Unemployment		34		34		0
Purchased Services						
Officials		10,055		10,055		10,185
Conferences		380		380		192
Travel Expense		1,600		1,535		1,151
Game Workers		1,625		1,625		2,330
Game Supervisors		800		800		0
Dues and Fees		3,669		3,669		4,721
Purchased Services		0		0		2,913
Field Maintenance		1,004		1,004		0

# ATHLETIC ACTIVITIES FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

	2006				2005		
	В	BUDGET	A	ACTUAL	P	ACTUAL	
Supplies and Materials							
Athletic Supplies		10,036		9,534		9,546	
Awards		951		926		745	
Office Supplies		655		672		0	
Other Expenses							
Tournament Expense		2,502		2,502		4,617	
Miscellaneous Expense		611		590		245	
Cooperative Sports		2,347		2,347		0	
Capital Outlay		0		0		433	
Total Expenditures	\$	150,151	\$	149,683	\$	133,145	
Excess (Deficiency) of Revenues Over Expenditures	\$	(124,779)	\$	(124,926)	\$	(107,714)	
OTHER FINANCING SOURCES Transfers In							
General Fund		120,275		118,965		110,483	
Net Change in Fund Balance	\$	(4,504)	\$	(5,961)	\$	2,769	
FUND BALANCE - Beginning of Year		6,694		6,694		3,925	
FUND BALANCE - End of Year	\$	2,190	\$	733	\$	6,694	

#### DEBT RETIREMENT FUND COMPARATIVE BALANCE SHEET

#### JUNE 30,

	2006			2005
<u>ASSETS</u>			_	
Taxes Receivable	\$	886	\$	941
Due from Other Funds		39		0
Investments		174,258		118,933
TOTAL ASSETS	\$	175,183	\$	119,874
LIABILITIES AND FUND BALANCE				
<u>LIABILITIES</u>	\$	0	\$	0
FUND BALANCE				
Reserved for Debt Retirement		175,183		119,874
TOTAL LIABILITIES AND FUND BALANCE	\$	175,183	\$	119,874

#### <u>DEBT RETIREMENT FUND</u> <u>SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE</u> <u>BUDGET AND ACTUAL</u>

	2006				2005		
	BUDGET		ACTUAL		A	CTUAL	
REVENUES							
Local Sources							
Property Tax Levy	\$	315,014	\$	287,784	\$	287,538	
Earnings on Investments and Deposits		4,300		4,838		2,289	
Miscellaneous		0		677		0	
State Sources							
Payments in Lieu of Taxes							
Commercial Forest Reserve		722		1,329		41	
Total Revenues	\$	320,036	\$	294,628	\$	289,868	
<u>EXPENDITURES</u>							
Redemption of Bonds	\$	190,000	\$	190,000	\$	185,000	
Interest on Debt		49,094		49,094		52,794	
Dues and Fees		225		225		225	
Miscellaneous		10		0		0	
Total Expenditures	\$	239,329	\$	239,319	\$	238,019	
Excess (Deficiency) of Revenues Over Expenditures	\$	80,707	\$	55,309	\$	51,849	
<u>FUND BALANCE</u> - Beginning of Year		220,762		119,874		68,025	
<u>FUND BALANCE</u> - End of Year	\$	301,469	\$	175,183	\$	119,874	

#### <u>CAPITAL PROJECTS FUNDS</u> <u>COMBINING BALANCE SHEET</u>

#### JUNE 30, 2006 WITH COMPARATIVE TOTAL AMOUNTS FOR JUNE 30, 2005

<u>ASSETS</u>	1989 APITAL OJECTS	1992 APITAL ROJECTS	1993 APITAL ROJECTS
Due from Other Funds Investments	\$ 0 60,904	\$ 9,035 399,261	\$ 0 230,913
Total Assets	\$ 60,904	\$ 408,296	\$ 230,913
LIABILITIES AND FUND BALANCE			
<u>LIABILITIES</u>	\$ 0	\$ 0	\$ 0
FUND BALANCE Unreserved			
Undesignated	60,904	408,296	230,913
TOTAL LIABILITIES AND FUND BALANCE	\$ 60,904	\$ 408,296	\$ 230,913

TOTAL								
	2006		2005					
\$	9,035	\$	0					
	691,078		761,483					
\$	700,113	\$	761,483					
\$	0 700,113	\$	17,591 743,892					
\$	700,113	\$	761,483					

# CAPITAL PROJECTS FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

	1989 CAPITAL PROJECTS		1992 CAPITAL PROJECTS		1993 CAPITAL PROJECTS	
REVENUES						
Local Sources	\$	20,566	\$	12,511	\$	6,708
EXPENDITURES						
Purchased Services	\$	3,004	\$	300	\$	300
Capital Outlay		20,867		4,512		54,581
Total Expenditures	\$	23,871	\$	4,812	\$	54,881
Excess (Deficiency) of Revenues						
Over Expenditures	\$	(3,305)	\$	7,699	\$	(48,173)
OTHER FINANCING SOURCES (USES)	\$	0	\$	0	\$	0
Operating Transfers In	Ф		Ф		Ф	
Operating Transfers Out		0		0		0
Total Other Financing Sources Uses	\$	0	\$	0	\$	0
Net Change in Fund Balance	\$	(3,305)	\$	7,699	\$	(48,173)
FUND BALANCE - Beginning of Year		64,209		400,597		279,086
<u>FUND BALANCE</u> - End of Year	\$	60,904	\$	408,296	\$	230,913

	TOTAL							
	2006		2005					
\$	39,785	\$	169,177					
\$	3,604	\$	25,089					
	79,960		660,182					
\$	83,564	\$	685,271					
Φ.	(42.550)	ф	(54 < 00 A)					
\$	(43,779)	\$	(516,094)					
\$	0	\$	255,000					
	0		(255,000)					
\$	0	\$	0					
\$	(43,779)	\$	(516,094)					
	743,892		1,259,986					
\$	700,113	\$	743,892					

### 1989 CAPITAL PROJECTS FUND

# COMPARATIVE BALANCE SHEET JUNE 30,

	2006		2005
<u>ASSETS</u>			
Investments	\$	60,904	\$ 81,800
LIABILITIES AND FUND BALANCE			
LIABILITIES			
Construction Retainage	\$	0	\$ 17,591
FUND BALANCE			
Unreserved			
Undesignated		60,904	64,209
TOTAL LIABILITIES			
AND FUND BALANCE	\$	60,904	\$ 81,800

# 1989 CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

### YEAR ENDED JUNE 30, 2006 WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2005

		20	2005			
	В	UDGET	A	CTUAL	A	ACTUAL
REVENUES				_		
Local Sources						
Earnings on Investments and Deposits	\$	1,800	\$	1,669	\$	3,911
Contributions From Private Sources		0		0		149,194
Sale of Timber		18,897		18,897		0
Total Revenues	\$	20,697	\$	20,566	\$	153,105
<u>EXPENDITURES</u>						
Purchased Services						
Architectural Fees	\$	400	\$	2,504	\$	22,648
Professional Fees		300		500		1,841
Capital Outlay						
Land, Building and Equipment		39,035		20,867		632,635
Total Expenditures	\$	39,735	\$	23,871	\$	657,124
Excess (Deficiency) of Revenues						
Over Expenditures	\$	(19,038)	\$	(3,305)	\$	(504,019)
OTHER FINANCING SOURCES (USES)						
Operating Transfers In						
1992 Capital Projects Fund		0		0		255,000
Net Change in Fund Balance	\$	(19,038)	\$	(3,305)	\$	(249,019)
FUND BALANCE - Beginning of Year		64,288		64,209		313,228
FUND BALANCE - End of Year	\$	45,250	\$	60,904	\$	64,209

### 1992 CAPITAL PROJECTS FUND

# COMPARATIVE BALANCE SHEET JUNE 30,

		2006	2005
<u>ASSETS</u>			
Due from Other Funds	\$	9,035	\$ 0
Investments		399,261	400,597
Total Assets	\$	408,296	\$ 400,597
LIABILITIES AND FUND BAL	<u>ANCE</u>		
<u>LIABILITIES</u>	\$	0	\$ 0
FUND BALANCE			
Unreserved			
Undesignated		408,296	400,597
TOTAL LIABILITIES AND FUND BALANCE	\$	408,296	\$ 400,597

# 1992 CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

### YEAR ENDED JUNE 30, 2006 WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2005

	2006					2005	
REVENUES	В	UDGET	A	CTUAL	ACTUAL		
Local Sources							
Earnings on Investments and Deposits	\$	6,500	\$	12,511	\$	10,411	
EXPENDITURES							
Purchased Services							
Professional Fees	\$	300	\$	300	\$	300	
Capital Outlay							
Equipment		4,512		4,512		27,547	
Total Expenditures	\$	4,812	\$	4,812	\$	27,847	
Excess (Deficiency) of Revenues							
Over Expenditures	\$	1,688	\$	7,699	\$	(17,436)	
OTHER FINANCING SOURCES (USES) Operating Transfers Out							
1989 Capital Projects Fund		0		0		(255,000)	
Net Change in Fund Balance	\$	1,688	\$	7,699	\$	(272,436)	
FUND BALANCE - Beginning of Year		400,597		400,597		673,033	
FUND BALANCE - End of Year	\$	402,285	\$	408,296	\$	400,597	

### 1993 CAPITAL PROJECTS FUND

# COMPARATIVE BALANCE SHEET JUNE 30,

		2006	2005		
<u>ASSETS</u>				_	
Investments	\$	230,913	\$	279,086	
LIABILITIES AND FUND BALANC	<u>E</u>				
<u>LIABILITIES</u>	\$	0	\$	0	
FUND BALANCE					
Unreserved Undesignated		230,913		279,086	
TOTAL LIABILITIES AND FUND BALANCE	\$	230,913	\$	279,086	

# 1993 CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

### YEAR ENDED JUNE 30, 2006 WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2005

		20		2005		
	В	UDGET	A	CTUAL	A	CTUAL
REVENUES						
Local Sources						
Earnings on Investments and Deposits	\$	4,500	\$	6,708	\$	5,661
EXPENDITURES						
Purchased Services						
Professional Fees	\$	300	\$	300	\$	300
Capital Outlay						
Equipment		54,581		54,581		0
Total Expenditures	\$	54,881	\$	54,881	\$	300
Excess (Deficiency) of Revenues Over Expenditures	\$	(50,381)	\$	(48,173)	\$	5,361
ELIND BALANCE Paginning of Voor		270 096		270 006		272 725
<u>FUND BALANCE</u> - Beginning of Year		279,086		279,086		273,725
<u>FUND BALANCE</u> - End of Year	\$	228,705	\$	230,913	\$	279,086

### STATEMENT OF FIDUCIARY NET ASSETS

# COMBINING BALANCE SHEET JUNE 30, 2006

	PU	RIVATE URPOSE ST FUND		GENCY FUND	T	OTALS
<u>ASSETS</u>						
Cash	\$	14,603	\$	55,911	\$	70,514
Due from Other Funds		0		1,938		1,938
Total Assets	\$	14,603	\$	57,849	\$	72,452
<u>LIABILITIES AND NET ASSETS</u> LIABILITIES						
Due to Groups and Organizations	\$	0	\$	50,737	\$	50,737
Due to Other Funds	т	0	т	7,112	т	7,112
Total Liabilities	\$	0	\$	57,849	\$	57,849
NET ASSETS						
Reserved for Trust Activities		14,603		0		14,603
TOTAL LIABILITIES AND NET ASSETS	\$	14,603	\$	57,849	\$	72,452

### THE CLAUDIA REID HICKMAN EXPENDABLE MEMORIAL EDUCATION FUND

### **COMPARATIVE BALANCE SHEET**

### JUNE 30,

		2006	2005		
Cash	<u>ASSETS</u>	\$ 14,603	\$ 14,226		
	LIABILITIES AND NET ASSETS				
<u>LIABILITIES</u>		\$ 0	\$ 0		
NET ASSETS					
Reserved for Trust Activities		 14,603	14,226		
TOTAL LIABILITIES AN	D NET ASSETS	\$ 14,603	\$ 14,226		

#### THE CLAUDIA REID HICKMAN EXPENDABLE MEMORIAL EDUCATION FUND

## COMPARATIVE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN NET ASSETS YEAR ENDED JUNE 30

	2006		2005
REVENUES Local Sources			
Earnings on Investments and Deposits	\$	377	\$ 141
EXPENDITURES		0	0
Change in Net Assets	\$	377	\$ 141
NET ASSETS - Beginning of Year		14,226	14,085
NET ASSETS - End of Year	\$	14,603	\$ 14,226

### AGENCY FUND

# $\frac{\text{STATEMENT OF CASH RECEIPTS, DISBURSEMENTS AND BALANCE}}{\text{YEAR ENDED JUNE 30, 2006}}$

	LANCE //01/05	RE	RECEIPTS DISBURSEMENTS (Including Transfers)				LANCE /30/06
Performing Arts	\$ 2,390	\$	22,282	\$	21,388	\$	3,284
Art	(130)		1,123		1,070		(77)
Athletic Concession	2,595		48		395		2,248
Band	3,320		13,429		14,255		2,494
Band Aid Club	2,059		3,194		1,535		3,718
Board Revenues	1,606		2,012		50		3,568
Boys Basketball	1,972		2,242		3,964		250
Baseball	0		3,806		3,552		254
Cafeteria Pop	3,062		1,070		3,351		781
Cheerleaders - Varsity	88		3,165		2,647		606
Cheerleaders - Junior High	(235)		337		0		102
CL Citizens for Education	9		0		0		9
Class of 1996	0		150		0		150
Class of 2005	420		0		1		419
Class of 2006	2,095		400		1,498		997
Class of 2007	3,584		2,041		4,084		1,541
Class of 2008	0		3,400		0		3,400
Class of 2009	(16)		400		0		384
Cross Country	(562)		3,794		2,256		976
Drama	324		0		0		324
Drug Free Schools	(585)		0		0		(585)
Elementary Field Trips/CLX	288		260		0		548
Elementary Pop	1,360		1,257		373		2,244
Football	1,761		6,851		10,096		(1,484)
French Club	164		7,639		7,528		275
Genealogy Club	471		4,051		4,024		498
Grants	524		0		0		524
Girls Basketball	0		1,411		1,306		105
Journalism	(1,535)		5,703		2,326		1,842
Kids at Heart	91		0		0		91
Library	1,562		103		387		1,278
Lions Quest	75		0		0		75

### **AGENCY FUND**

# $\frac{\text{STATEMENT OF CASH RECEIPTS, DISBURSEMENTS AND BALANCE}}{\text{YEAR ENDED JUNE 30, 2006}}$

BA	LANCE	R	ECEIPTS	DISBUR	SEMENTS	BA	LANCE
	7/01/05		(Includ	ding Transfe	ers)	(	6/30/06
	3,073		18,521		20,759		835
	518		3,108		1,661		1,965
	1,003		1,943		1,938		1,008
	0		4,800		0		4,800
	210		0		0		210
	142		12,037		9,227		2,952
	2,865		0		0		2,865
	48		640		434		254
	2,000		0		450		1,550
	(331)		2,846		2,343		172
	1,708		1,346		1,860		1,194
	4,706		2,300		5,116		1,890
	384		595		776		203
	(219)		219		0		0
\$	42,864	\$	138,523	\$	130,650	\$	50,737
\$	42,864					\$	55,911
	0						1,938
							,
\$	42,864					\$	57,849
\$	12 861					\$	50,737
φ	ŕ					Ψ	7,112
	<u> </u>						1,112
\$	42,864					\$	57,849
	\$ \$ \$	\$ 42,864 \$ 42,864 \$ 42,864 \$ 42,864	7/01/05  3,073 518 1,003 0 210 142 2,865 48 2,000 (331) 1,708 4,706 384 (219)  \$ 42,864 \$  \$ 42,864 \$  \$ 42,864 0 \$	7/01/05       (Included of the content of	7/01/05     (Including Transfer       3,073     18,521       518     3,108       1,003     1,943       0     4,800       210     0       142     12,037       2,865     0       48     640       2,000     0       (331)     2,846       1,708     1,346       4,706     2,300       384     595       (219)     219       \$ 42,864     \$ 138,523       \$ 42,864       0	7/01/05     (Including Transfers)       3,073     18,521     20,759       518     3,108     1,661       1,003     1,943     1,938       0     4,800     0       210     0     0       142     12,037     9,227       2,865     0     0       48     640     434       2,000     0     450       (331)     2,846     2,343       1,708     1,346     1,860       4,706     2,300     5,116       384     595     776       (219)     219     0       \$ 42,864     \$ 138,523     \$ 130,650       \$ 42,864       \$ 42,864	7/01/05     (Including Transfers)       3,073     18,521     20,759       518     3,108     1,661       1,003     1,943     1,938       0     4,800     0       210     0     0       142     12,037     9,227       2,865     0     0       48     640     434       2,000     0     450       (331)     2,846     2,343       1,708     1,346     1,860       4,706     2,300     5,116       384     595     776       (219)     219     0       \$ 42,864     \$ 138,523     \$ 130,650       \$ 42,864     \$       \$ 42,864     \$

### SCHEDULE OF 2005 TAX ROLL YEAR ENDED JUNE 30, 2006

_	TAXABLE VALUATION		Α	TAXES ASSESSED		TAXES COLLECTED		TAXES TURNED LINQUENT
GENERAL FUND (18.00 MILLS)								
ANTRIM COUNTY								
Banks Township	\$	72,933	\$	1,313	\$	1,313	\$	0
Central Lake Township		56,590,070		1,018,617		899,441		119,176
Echo Township		11,425,396		205,656		179,278		26,378
Jordan Township		300,885		5,416		3,992		1,423
Kearney Township		6,585		119		0		119
Torch Lake Township		41,151,239		740,720		682,534		58,186
Totals	\$	109,547,108	\$	1,971,841	\$	1,766,558	\$	205,282
DEBT RETIREMENT FUND (1.40 MIL	LS)							
ANTRIM COUNTY								
Banks Township	\$	485,184	\$	679	\$	619	\$	60
Central Lake Township		108,409,150		151,773		135,795		15,978
Echo Township		22,303,945		31,223		27,223		4,000
Jordan Township		663,960		929		601		328
Kearney Township		21,030		29		20		9
Torch Lake Township		73,681,660		103,151		97,791		5,360
Totals	\$	205,564,929	\$	287,784	\$	262,049	\$	25,735

# <u>COMPARATIVE SCHEDULE OF INVESTMENTS</u> <u>YEAR ENDED JUNE 30,</u>

	2	006	2005		
_	RATE	AMOUNT	RATE	AMOUNT	
GENERAL FUND Alden State Bank Checking and Money Market Accounts	3.69%	\$ 468,031	2.25%	\$ 777,253	
DEBT RETIREMENT FUND Alden State Bank Checking and Money Market Accounts	3.69%	\$ 174,258	1.50%	\$ 118,933	
1989 CAPITAL PROJECTS FUND Alden State Bank Checking and Money Market Accounts	3.69%	\$ 60,904	1.50%	\$ 81,800	
1992 CAPITAL PROJECTS FUND Alden State Bank Checking and Money Market Accounts	3.69%	\$ 399,261	2.25%	\$ 400,597	
1993 CAPITAL PROJECTS FUND Alden State Bank Checking and Money Market Accounts	3.69%	\$ 230,913	2.25%	\$ 279,086	

### 2003 BOND PAYMENT SCHEDULE JUNE 30, 2006

TITLE OF ISSUE	2003 Refunding Bonds (General Obligation -

Unlimited Tax)

PURPOSE For the purpose of refunding the callable 1993

School Building and Site and Refunding Bonds of the District dated April 7, 1993 in the amount of \$1,885,000 which were due and payable May 1,

2004 through May 1, 2013.

<u>DATE OF ISSUE</u> September 16, 2003

<u>INTEREST PAYABLE</u> May 1, and November 1, of each year

AMOUNT OF ISSUE \$ 1,870,000

**AMOUNT REDEEMED** 

Redeemed Prior to Current Year \$ 360,000 Redeemed During Current Year 190,000 550,000

BALANCE OUTSTANDING - June 30, 2006 \$ 1,320,000

	INTEREST	REQUIREMENTS					
DUE DATES	RATES	TOT	ΆL	INTEREST		PRINCIPAL	
November 1, 2006		\$ 2	2,647	\$	22,647		
May 1, 2007	2.750%	21	7,647		22,647	\$	195,000
November 1, 2007		1	9,966		19,966		
May 1, 2008	3.000%	21	4,966		19,966		195,000
November 1, 2008		1	7,041		17,041		
May 1, 2009	3.125%	21	2,041		17,041		195,000
November 1, 2009		1	3,994		13,994		
May 1, 2010	3.500%	20	3,994		13,994		190,000
November 1, 2010		1	0,669		10,669		

### 2003 BOND PAYMENT SCHEDULE JUNE 30, 2006

	INTEREST	REQUIREMENTS		
DUE DATES	RATES	TOTAL	INTEREST	PRINCIPAL
May 1, 2011	3.750%	195,669	10,669	185,000
November 1, 2011		7,200	7,200	
May 1, 2012	4.000%	187,200	7,200	180,000
November 1, 2012		3,600	3,600	
May 1, 2013	4.000%	183,600	3,600	180,000
		\$ 1,510,234	\$ 190,234	\$ 1,320,000

### **OPTIONAL REDEMPTION**

The bonds are not subject to redemption prior to maturity.

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MICHAEL D. COOL, C.P.A.

# Baird, Cotter and Bishop, P. C.

CERTIFIED PUBLIC ACCOUNTANTS

July 13, 2006

# REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Education Central Lake Public Schools Central Lake, Michigan

We have audited the basic financial statements of the Central Lake Public Schools, Central Lake, Michigan, as of and for the year ended June 30, 2006, and have issued our report thereon dated July 13, 2006. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

### Compliance

As part of obtaining reasonable assurance about whether Central Lake Public Schools, Central Lake, Michigan's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit, we considered Central Lake Public Schools, Central Lake, Michigan's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinions on the financial statements and not to provide assurance on the internal control over financial reporting. However, we noted certain matters involving the internal control over financial reporting and its operation that we consider to be reportable conditions. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgment, could adversely affect Central Lake Public Schools' ability to record, process, summarize and report financial data consistent with the assertions of management in the financial statements. Reportable conditions are described as follows:

The relatively small number of people involved in the accounting functions of the District makes it difficult to adequately segregate duties. Segregation of accounting duties is a fundamental method of strengthening internal control. However, in deciding what internal control procedures should be implemented, the Board must consider the costs of implementing them and weigh those costs against the benefits to be derived from their implementation. We realize that it is not financially practical for the Board to establish a larger accounting staff in order to implement proper segregation of duties.

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions and accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, the reportable condition described above, is not considered to be a material weakness. We also noted other matters involving the internal control over financial reporting that we have reported to the management of the Central Lake Public Schools in a separate letter dated July 13, 2006.

This report is intended for the information of the Board of Education, management, the Michigan Department of Education and other regulatory bodies. However, this report is a matter of public record, and its distribution is not limited.

BAIRD, COTTER AND BISHOP, P. C.

Baird, Cotte & Bishop, P.C

#### 2003 REFUNDING BONDS CONTINUING DISCLOSURE

#### JUNE 30, 2006

#### **Property Valuations**

In accordance with Act No. 539, Public Acts of Michigan, 1982, and Article IX, Section 3 of the Michigan Constitution, the ad valorem State Equalized Valuation (SEV) represents 50% of true cash value. SEV does not include any value of tax exempt property (e.g. churches, governmental property) or property granted tax abatements under Act No. 198, Public Acts of Michigan, 1974, as amended. As a result of Proposal A, ad valorem property taxes are assessed on the basis of taxable value, which is subject to assessment caps. SEV is used in the calculation of debt margin and true cash value.

Taxable property in the School District is assessed by the local municipal assessor, and is subject to review by the County Equalization Department.

#### **Historical Valuation**

			NON-		TOTAL TAXABLE
YEAR	HOMESTE	EAD	HOMESTEAD	_	VALUATION
2005	\$ 96,082,	521 \$	109,547,108	\$	205,564,929
2004	91,414,	887	100,291,687		191,706,574
2003	89,156,	424	90,161,994		179,318,418
2002	81,143,	189	88,901,763		170,044,952
2001	73,725,	635	83,407,791		157,133,426
2000	68,424,	523	75,717,140		144,141,663
1999	65,272,	529	70,909,256		136,181,785

<sup>\*</sup> The 2005 State Equalized Valuation is \$359,946,050.

Source: County of Antrim in Equalization Department

#### Per Capita Valuation

Based on U.S. Census Bureau Population of 3,247	
2005 Per Capita Taxable Valuation	\$ 63,309
2005 Per Capita State Equalized Valuation	\$110,855
2005 Per Capita Estimated True Cash Valuation	\$221,710

#### 2003 REFUNDING BONDS CONTINUING DISCLOSURE

#### JUNE 30, 2006

#### **Major Taxpayers**

The top ten taxpayers in the School District and their 2005 taxable valuation are as follows:

Taxpayer	Product/Service		Taxable Valuation
DTE Gas & Oil Co.	Utility	\$	1,840,790
Nicholson, Paul & Ruth	Residential		873,370
Second Chance Body Armor, Inc.	Bullet-proof vests		859,043
Thompson, Eley O. and Kara S.	Residential		809,799
Great Lakes Energy Co-op	Utility		790,050
Sommerfeldt, Thomas & Marilyn	Residential		777,200
Kimron Construction Co.	Construction		739,958
Mogg, Bonnie J.	Residential		665,500
Ray, David & Linda	Residential		655,895
Villeneuve, Joseph W. & Karen L.	Residential	_	643,162
TOTAL		\$_	8,654,767

The taxable valuations of the above taxpayers represent 4.21% of the School District's 2005 taxable valuation of \$205,564,929.

Source: County of Antrim Equalization Department.

#### Tax Rates (Per \$1,000 of Valuation)

Each school district, county, township, special authority and city has a geographical definition which constitutes a tax district. Since local school districts and the county overlap, either a township or a city, and intermediate school districts overlap local school districts and county boundaries, the result is many different tax rate districts.

Central Lake Public Schools	2005	2004	2003	2002	2001	2000
Voted	18.0000	18.0000	18.0000	18.0000	17.8505	18.0000
Debt	1.4000	1.5000	1.5000	1.50000	2.0000	2.1000
			_	_		
Total Homestead	1.400	1.5000	1.5000	1.5000	2.0000	2.1000
Total Non-Homestead	19.4000	19.5000	19.5000	19.5000	19.8505	20.1000

The School District's electorate approved a Headlee Override for the 2003, 2004 and 2005 tax levies. Also, the electorate approved a Headlee override in May 2006 for the 2006 tax levy.

#### 2003 REFUNDING BONDS CONTINUING DISCLOSURE

#### JUNE 30, 2006

Since school finance reform legislation became effective in March 1994, the State of Michigan has levied 6.00 mills for school operating purposes on all homestead and non-homestead property located within the School District. The School District levies 18.00 mills of voted operating millage on non-homestead property and authorized debt millage on all homestead and non-homestead property located within the School District.

2002 Public Act 244 (the "Act), provides that for the year 2003 only, the 6 mill State Education tax levy will be reduced to 5 mills and the levy will be permanently moved forward to July 1 from December 1. No tax or state aid cash flows to the school district are affected by the Act.

Source: School District.

#### **State Aid Payments**

The School District's primary source of funding for operating costs is the State aid foundation allowance per pupil. The foundation guarantee is from \$6,875 to \$8,175 per pupil for the fiscal year 2005/06. In future years, this allowance may be adjusted by an index based upon the change in revenues to the state school aid fund and the change in the total number of pupils statewide.

The following table shows a history of the School District's total state aid revenues, including categoricals and other amounts, and the per pupil state aid foundation allowance.

			State Amount	Foundation
			Received	Allowance
Year	Total	-	Per Pupil	Per Pupil
2005-06	\$ 1,528,287	\$	3,513	\$ 7,637
2004-05	1,877,476		3,911	7,462
2003/04	1,881,138		3,994	7,462
2002/03	2,166,431		4,551	7,462
2001/02	2,311,741		4,293	7,262
2000/01	2,253,197		4,199	6,962
1999/00	2,182,926		4,101	6,661

Source: Michigan Department of Education and School District

#### **Tax Levies and Collections**

The School District's fiscal year begins July 1 and ends June 30. School District property taxes are due December 1 of each fiscal year and are payable without interest or penalty on or before the following February 14. All real property taxes remaining unpaid on March 1<sup>st</sup> of the year following the levy are turned over to the County Treasurer for collection. Antrim County annually pays from its Tax Payment Fund delinquent taxes on real property to all taxing units in the County, including the School District, shortly after the date delinquent taxes are returned to the County Treasurer for collection. The payments from this fund has resulted in collections of taxes approaching 100% for all taxing units. Delinquent personal property taxes are negligible.

#### 2003 REFUNDING BONDS CONTINUING DISCLOSURE

#### JUNE 30, 2006

A history of tax levies and collections for the School District is as follows:

Levy		Operating		Collections to			Collections Plus	Funding	
Year	ar Tax Levy		March 1 of Following Year			To	To June 30 of Following Year		
2005	\$	1,971,841	\$	1,766,558	89.6 %	\$	1,962,310	99.52 %	
2004		1,805,236		1,643,908	91.06		1,802,567	99.85	
2003		1,622,908		1,493,455	92.02		1,616,324	99.59	
2002		1,567,310		1,426,320	91.00		1,561,257	99.61	
2001		1,465,288		1,341,370	91.54		1,463,112	99.85	
2000		1,357,478		1,227,635	90.43		1,355,844	99.88	
1999		1,251,383		1,141,803	91.24		1,249,467	99.85	
1998		1,217,929		1,114,312	91.49		1,217,929	100.00	

Source: School District

The Tax Payment Fund is financed through the issuance of General Obligation Limited Tax Notes (GOLTNs) by the county. Although the School District anticipates the continuance of this program by the county, the ability of the county to issue such GOLTNs is subject to market conditions at the time of offering. In addition, Act 206 of 1893, as amended provides in part that: "The primary obligation to pay to the county the amount of taxes and interest thereon shall rest with the local taxing units, and if the delinquent taxes which are due and payable to the county are not received by the county for any reason, the county has full right of recourse against the taxing unit to recover the amount thereof and interest thereon..." On the first Tuesday in May in each year, a tax sale is held by the county at which lands delinquent for taxes assessed in the third year preceding the sale, or in a prior year, are sold for the total of the unpaid taxes of those years.

The General Property Tax Act was amended by Act 123 of the Public Acts of Michigan of 1999. Act 123, which was signed by Governor Engler on July 22, 1999, extensively revises the procedures for the collection of delinquent property taxes. Act 123 has the effect of shortening the process for the collection of delinquent taxes from approximately six years (including statutory redemption periods) to less than three years.

#### **Labor Force**

A breakdown of the number of employees of the School District and their affiliation with organized groups is as follows:

			Contract
Employees	Number	Bargaining Unit	Expiration
Administrators	2	Non-Affiliated	N/A
Teachers	36	MEA	8/31/06
Secretaries	4	Non-Affiliated	N/A
Maintenance	6	Non-Affiliated	N/A
Transportation	5	Non-Affiliated	N/A
Aides	4	Non-Affiliated	N/A
Other	6	Non-Affiliated	N/A
TOTAL STAFF	63		

#### 2003 REFUNDING BONDS CONTINUING DISCLOSURE

#### JUNE 30, 2006

### Debt Statement (As of June 30, 2006)

Direct Debt

Dated			Interest		Amount
Date	Purpose	Type	Spread	Maturities	Outstanding
9/16/03	Refunding	UT NQ	2.75-4.00%	5/1/07 - 13	\$1,320,000

#### **School Enrollment**

#### Historical Enrollment

The School District's historical enrollment (Fall Pupil Count Day) is as follows:

School Year	Enrollment	School Year	Enrollment
2005/06	435	2000/01	493
2004/05	480	1999/00	507
2003/04	471	1998/99	495
2002/03	492	1997/98	519
2001/02	514	1996/97	497

### Enrollment by Grade

The enrollment by grade for the school year 2005/06 (Fall Pupil Count Day) was as follows:

Kindergarten	24	Seventh	36
First	37	Eighth	32
Second	30	Ninth	24
Third	31	Tenth	28
Fourth	29	Eleventh	34
Fifth	37	Twelfth	37
Sixth	37	Special Education	8
		Adult Education	11
		TOTAL	435

### **Projected Enrollment**

The projected enrollment -(2006/07) is as follows:

K-6	221
7-8	62
9-12	157
TOTAL	440

Source: School District

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## Baird, Cotter and Bishop, P. C.

#### CERTIFIED PUBLIC ACCOUNTANTS

July 13, 2006

Board of Education Central Lake Public Schools Central Lake, Michigan

Dear Members of the Board:

As a result of our audit of the financial statements of the Central Lake Public Schools for the year ended June 30, 2006, we would like to take this opportunity to comment on the following items relative to the management and accounting records and procedures of the School District:

#### Single Audit

The threshold for requiring a Single Audit of federal award programs is now \$500,000. Therefore, it was not necessary to perform a Single Audit this year.

#### **Athletic Activities Fund**

The School District currently does not employ internal controls over the revenue received from admissions. In order to implement a complete system of internal controls, additional costs would be required. We believe that the Administration should review the methods of accounting for admissions and consider implementing additional procedures where the benefits outweigh the associated costs.

#### **Budgeting Procedures**

The School has excellent procedures and controls in place to prepare and monitor the budgets.

#### **Groups and Organizations**

In the past there have been instances of school related organizations that had been operating anon miss from the district, however, these groups were using the Districts federal identification number on their bank accounts.

We recommend that all school related groups and organizations using the districts federal identification number be accounted for in the Districts Agency (Activity) Fund. This groups financial activities.

#### Continuing Disclosure Requirements

Regulations relative to the bond issue refunding in 2003 require that the District provide annual continuing disclosure information to the bondholders until all of the bonds are paid in full. These disclosures can be included as supplemental information with the audit report or the school can provide this information separate from the audit. In the past, we have included the data right in the audit report and have accumulated this data with the assistance of your accounting staff and the county equalization departments so that the disclosure requirements are met. We have discussed this with the administration and will currently continue to include this data in your annual audit.

#### Reportable Condition in Internal Control

In planning and performing our audit of the financial statements of the Central Lake Public School, Central Lake, Michigan, for the year ended June 30, 2006, we considered its internal control structure in order to determine our auditing procedures for the purpose of expressing our opinion on the basic financial statements and not to provide assurance on the internal control structure. However, we noted certain matters that we consider to be reportable conditions under standards established by the American Institute of Certified Public Accountants (A.I.C.P.A.). Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control structure that, in our judgment, could adversely affect the organization's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements.

The relatively small number of people involved in the accounting functions of the District makes it difficult to adequately segregate duties. Segregation of accounting duties is a fundamental method of strengthening internal control. However, in deciding what internal control procedures should be implemented, the Board must consider the costs of implementing them and weigh those costs against the benefits to be derived from their implementation.

A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities in amounts that would be material to the basic financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses as defined above. However, we believe that the condition described above is not a material weakness.

#### General Condition of Accounting Records

The accounting records were found to be in excellent condition again this year. The accounting personnel did a good job in preparing for the audit.

We encourage the administration and accounting staff to continue to implement new procedures and controls as it appears appropriate or as new rules and regulations require changes.

We wish to take this opportunity to thank the Board for again awarding this firm the audit assignment of the District, and the administration and staff for their cooperative spirit and assistance in helping us fulfill this audit assignment.

Very truly yours,

BAIRD, COTTER AND BISHOP, P.C.

Baird, Cotte & Bishop, P.C.